

Reinforce strengths in “Connections” Reforms in Collaboration with External Parties for Improving Strengths

The Gunma Bank Group is working on wide-area collaborations such as the TSUBASA Alliance and the Fincross Partnership, regional collaborations such as the Gunma and Daishi Hokuetsu Alliance and the Ryomo Regional Revitalization Partnership, and collaborations with financial institutions in the prefecture. We will enhance our strengths in “Connections” by leveraging outside resources.

TSUBASA Alliance



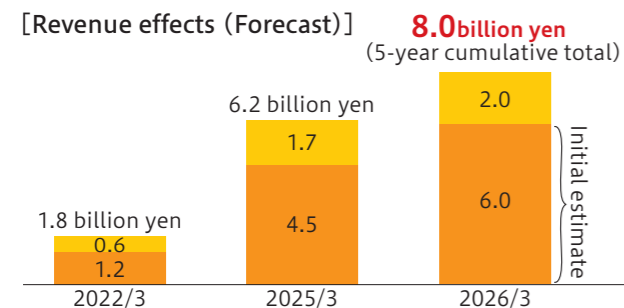
The Bank joined the TSUBASA Alliance, a wide-area collaborative effort among 10 top regional banks, in 2020. The goal of the TSUBASA Alliance is to achieve the sustainable growth of the region and enhance its financial system while improving the top line and reducing the costs of participating banks by collaborating on common issues. Distinct from mergers or business integrations, it promotes collaboration in a broad range of areas while respecting the individuality of each participating bank. These areas include the harmonization of administrative procedures and systems, joint arrangement of financing, matching customers with each other, regional revitalization, and more.

Going forward, we will further enhance the functions of the Gungin App, which was jointly developed with participating banks and launched in April 2022, to improve convenience for customers. At the same time, we will strengthen our efforts in the area of sustainability, such as decarbonization.

We will continue to share insights and information with participating banks and broadly collaborate in an effort to provide financial services with higher added value.

Participating Banks (In order of participation)

The Chiba Bank, Ltd. / The Daishi Hokuetsu Bank, Ltd. /
The Chugoku Bank, Ltd. / The Iyo Bank, Ltd. / The Toho Bank, Ltd. /
The North Pacific Bank, Ltd. / The Musashino Bank, Ltd. /
The Shiga Bank, Ltd. / The Ryukyu Bank, Ltd. / The Gunma Bank, Ltd.



Fincross Partnership

Fincross PARTNERS

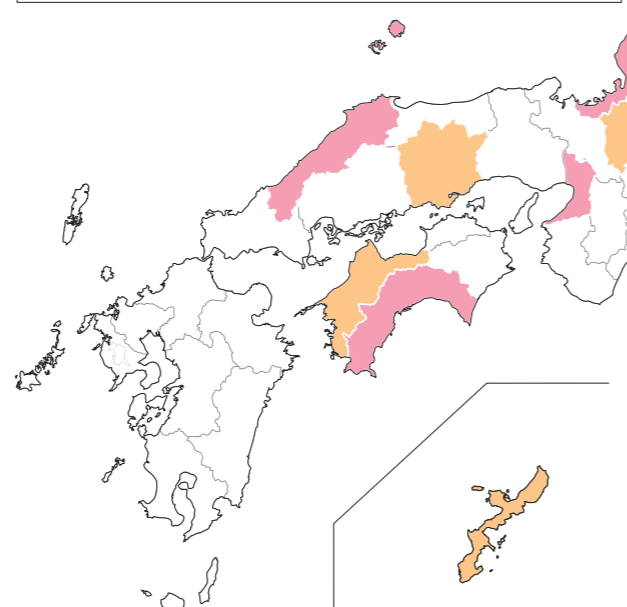
The Fincross Partnership was concluded among seven (currently eight) regional banks in 2018 to form FinX DIGITAL Co., Ltd. in order to promote collaboration on research and development aimed at the digitalization of finance.

The eight participating banks have collaborated on development efforts while allocating resources proportionally. To date, the Bank has introduced new AI-based systems including a financial product recommendation system and an internal digital document retrieval system.

Moving forward, we will build a cloud-based data lake and data analysis infrastructure (data accumulation and collection infrastructure) to aggregate data from multiple banks. By doing so, we will promote advanced data analysis and other measures that cannot be implemented by the Bank alone.

Participating Banks (Alphabetical order)

The Chiba Kogyo Bank, Ltd. / The Fukui Bank, Ltd.
The Gunma Bank, Ltd. / The Ikeda Senshu Bank, Ltd.
The Kiraboshi Bank, Ltd. / The San-in Godo Bank, Ltd.
The Shikoku Bank, Ltd. / The Tsukuba Bank, Ltd.



Enhancing the Gunma Bank Group’s strengths in “Connections” by leveraging outside resources

The Gunma and Daishi Hokuetsu Alliance



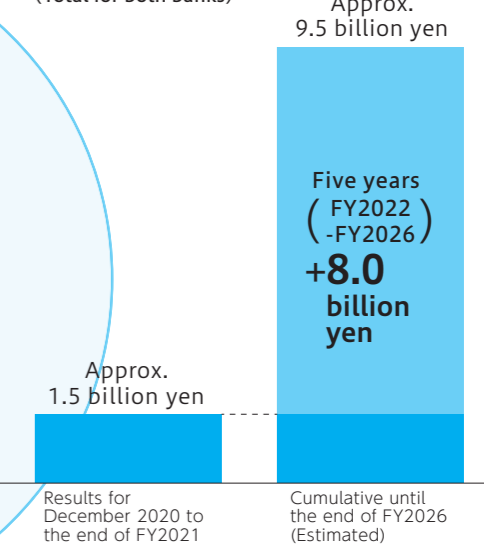
The Gunma and Daishi Hokuetsu Alliance

On December 2, 2021, the Bank and the Daishi Hokuetsu Bank concluded the Gunma and Daishi Hokuetsu Alliance. The purpose of the alliance is to further contribute to the region and to sustainably enhance corporate value by further deepening cooperation in a way that leverages the geographical characteristics of the two banks’ adjacent business areas. Efforts to date include jointly hosting seminars and mutually promoting the local specialties of each region.

We have plans to open our first joint branch in the spring of 2023 by moving the Daishi Hokuetsu Bank’s Takasaki Branch inside of the Bank’s Takasaki-Tamachi Branch.

Going forward, the two banks will collaborate in a wide range of areas, including joint development of new products, joint arrangement of financing, matching customers with each other, and regional and tourism promotion projects.

[Revenue effects (Forecast)] (Total for both banks)



The Ryomo Regional Revitalization Partnership



On January 24, 2022, the Bank and the Ashikaga Bank concluded the Ryomo Regional Revitalization Partnership. The objective of the partnership is to increase our contribution to the region more than ever before through collaborations in the overlapping business areas of the two banks, particularly the Ryomo region (southeastern Gunma and southwestern Tochigi). Specifically, these collaborations will be aimed at revitalizing industry and solving issues, and at improving customer service.

Until now, the two banks have collaborated in a wide range of areas, including joint arrangement of financing, joint underwriting of private placement bonds, and joint investment by a specialized investment subsidiary. Moving forward, we will further contribute to the region by working together to support local industries, particularly the automotive sector, and to resolve issues in the area of sustainability, such as decarbonization.

Cooperation with financial institutions in the Gunma prefecture

The Bank is advancing cooperative efforts with financial institutions in Gunma Prefecture.

[Main Recent Initiatives]

- March 2020** Signed the Gunma Future Co-Creation Declaration with Gunma Prefecture and the Towa Bank
Concluded an M&A Business Partnership Agreement with Takasaki Shinkin Bank, Kiryu Shinkin Bank, and Shinonome Shinkin Bank
- August 2022** Partial Sharing of ATMs Kiosks with Shinonome Shinkin Bank (Planned)
- September 2022** ATM Collaboration with Kiryu Shinkin Bank (Planned)