# Interim Financial Results Briefing Session for the First Half of 2020

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**November 24, 2020** 



**Integrated Report 2020** 



First Section of the Tokyo Stock Exchange: 8334

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# I. Summary of Interim Financial Results for the First Half of 2020



### 1. Profit and Loss Conditions

Ordinary profit and interim net income exceeded the announced profit and income figures for both consolidated and non-consolidated results (129% achievement rate)

#### Consolidated

(Unit: billion yen, %)

|   | No. | Sep. 2019 | Sep. 2020 | Compared<br>with Sep.<br>2019 | Compared with the plan |
|---|-----|-----------|-----------|-------------------------------|------------------------|
| Core business gross profit                          | 1   | 44.5      | 43.3      | -1.1                          | 2.9                    |
| Non-interest business profit                        | 2   | 8.7       | 9.0       | 0.3                           | 1.4                    |
| Expenses  | 3   | 28.8      | 28.1      | -0.6                          | -0.5                   |
| Core business net profit                            | 4   | 15.7      | 15.2      | -0.5                          | 3.5                    |
| OHR   | 5   | 64.7      | 64.8      | 0.1                           | -6.3                   |
| 10.7  |     |           |           |                               |                        |
| Ordinary profit (announced)                         | 6   | 18.8      | 16.4      | -2.4                          | 3.7                    |
| Interim net income attributable to owners of parent | 7   | 13.4      | 12.3      | -1.0                          | 2.8                    |

### **■** Special comments

- [Consolidated]
  □ Non-interest business profit increased by 0.3 billion yen year-on-year and by 1.4 billion yen compared with the plan.
- ☐ Core business net profit increased by 3.5 billion yen compared with the plan due partly to reduced expenses
- ☐ Both ordinary profit and interim net income exceeded the announced profit (129% achievement

#### [Non-consolidated]

- ☐ Net interest income decreased year-on-year due mainly to interest on domestic securities/dividend income.
  - ⇒ page 2

On the other hand, profit/loss from the cancellation of investment trusts was secured in a rebounding market compared with the plan.

- □ Expenses reduced mainly in non-personnel expense. ⇒ page 8
- ☐ Breakdown of gain and loss on securities, etc. includes 2.8 billion yen from gain on bonds and 5.8 billion yen from gain on stocks, etc.
  - (2.9 billion yen from investment stocks; 2.9 billion yen from strategically held stocks) ⇒ page 5
- ☐ Credit costs were 5.9 billion yen because of downgrade of category of major customers (1Q: 5.4 billion yen, 2Q: 0.5 billion yen) ⇒ page 9

### ■ Non-consolidated

(Unit: billion yen)

| _                          |  |     |           |              |                         |                        |
|----------------------------|--|-----|-----------|--------------|-------------------------|------------------------|
|                            |  | No. | Sep. 2019 | Sep.<br>2020 | Compared with Sep. 2019 | Compared with the plan |
| Core business gross profit |  | 1   | 41.6      | 40.1         | -1.5                    | 2.4                    |
|                            | Net interest income  | 2   | 35.8      | 34.4         | -1.4                    | 1.5                    |
|                            | Profit/Loss from the cancellation of investment trusts             | 3   | 0.4       | 1.3          | 0.8                     | 1.3                    |
|                            | Non-interest business profit                                       | 4   | 5.8       | 5.7          | -0.0                    | 0.8                    |
|                            | Net fees and commissions   | 5   | 5.3       | 5.4          | 0.1                     | 8.0                    |
|                            | Other business profit  | 6   | 0.4       | 0.2          | -0.2                    | 0.0                    |
| Ex                         | penses   | 7   | 28.0      | 27.2         | -0.7                    | -0.4                   |
| Co                         | ore business net profit  | 8   | 13.6      | 12.9         | -0.7                    | 2.9                    |
|                            | (Excluding profit/loss from the cancellation of investment trusts) | 9   | 13.1      | 11.6         | -1.5                    | 1.6                    |
| Re                         | eal net business profit  | 10  | 14.9      | 15.7         | 0.8                     | 4.7                    |
| Ga                         | ain and loss on securities, etc.                                   | 11  | 5.7       | 8.6          | 2.9                     | 3.9                    |
| Cr                         | edit costs   | 12  | 2.3       | 5.9          | 3.6                     | 3.8                    |
| Others                     |  | 13  | -0.0      | -1.0         | -0.9                    | 0.2                    |
| Or                         | rdinary profit (announced)   | 14  | 17.0      | 14.6         | -2.4                    | 3.1                    |
| Ex                         | traordinary gain/loss  | 15  | -0.1      | 0.1          | 0.2                     | -0.0                   |
|                            | terim net 8.5 (announced)  | 16  | 12.2      | 10.9         | -1.2                    | 2.4                    |
|                            |  |     | -<br>Inn  | ovetion N    | low Dime                | ncion                  |

-1-

Innovation New Dimension

### 2. Status of Net Interest Income

The main reason for a decrease in net interest income was attributed to the yield factor for both loans and securities.

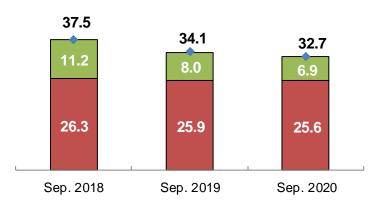
Sep. 2018

Sep. 2018

Sep. 2019

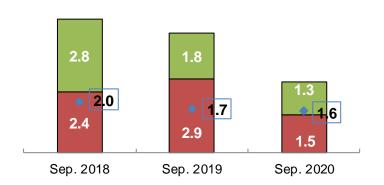
## Net interest income in domestic transactions

- Interest on securities/dividend income
- Interest on loans
- Net interest income

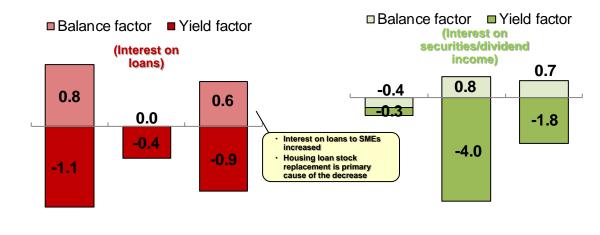


### Net interest income in international transactions

- ■Interest on securities/dividend income
- ■Interest on loans
- ◆ Net interest income

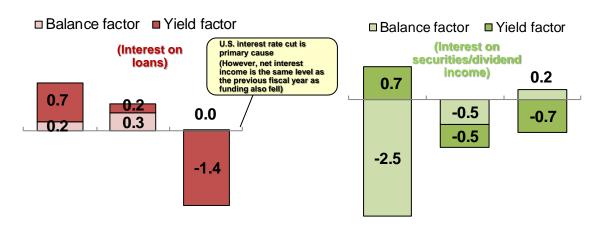


### (Unit: billion yen) Factor for change



Sep. 2018 Sep. 2019 Sep. 2020

### **■** Factor for change



Sep. 2018 Sep. 2019 Sep. 2020

Innovation New Dimension

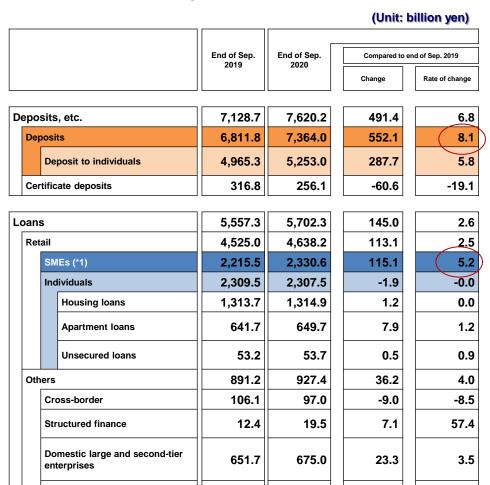
Sep. 2020

Sep. 2019

(Unit: billion yen)

Sep. 2020

### ■ Breakdown of deposits and loans



120.9

48.0

93.0

Others (\*2)

Overseas branch

**Public entities** 

135.7

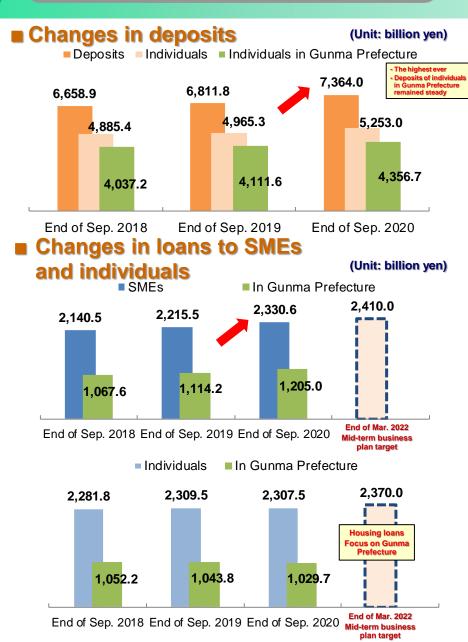
52.1

84.5

14.8

4.1

-8.4



12.2

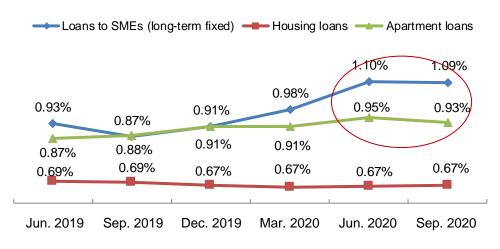
8.5

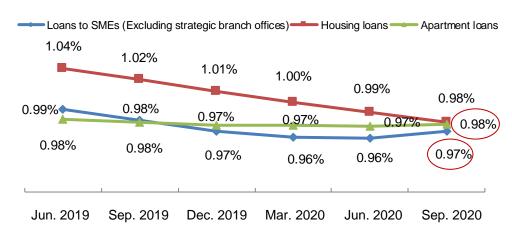
-9.0

<sup>\*</sup> Regional public corporations and Tokyo/Osaka Branch accounts are not included in SMEs (\*1) but are classified into Others (\*2).

### ■ Changes in interest rates of new loans granted

### ■ Changes in yield on loans (domestic)

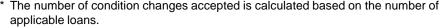




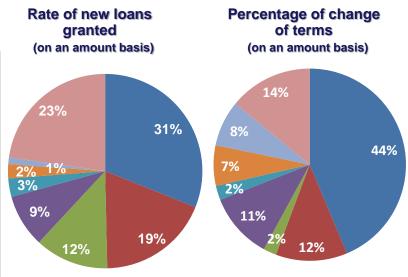
## ■ Status of application for COVID-19-related loans

(As of November 12)

| Re                   | equests                 | Accepted applications |               | cution                |              |               |        |           |               |
|----------------------|-------------------------|-----------------------|---------------|-----------------------|--------------|---------------|--------|-----------|---------------|
| Z                    |                         |                       | Number/amount | of loans              | 11,061 cases | 320.7 bil yen |        |           |               |
| New loans            | 17,220<br>customers     | 10,773<br>cases       | 1 '           | 1 '                   | 1 '          | ·             | Proper | 805 cases | 104.2 bil yen |
| ans                  |                         |                       |               | Guarantee corporation | 10,256 cases | 216.4 bil yen |        |           |               |
| ς <u>Ω</u>           |                         |                       | Number/amount | of loans              | 2,478 cases  | 87.8 bil yen  |        |           |               |
| Change in conditions | 642 customers 566 cases |                       | Proper        | 1,359 cases           | 71.9 bil yen |               |        |           |               |
| e in<br>ons          |                         |                       |               | Guarantee corporation | 1,119 cases  | 15.8 bil yen  |        |           |               |







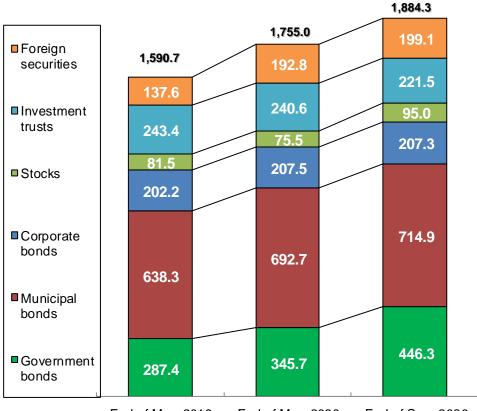
### 4. Status of Securities

### The balance increased mainly in government bonds; unrealized gains/losses improved from the end of the previous fiscal year.

### ■ Ending balance of securities

(On the basis of not including profit/loss from valuation)

(Unit: billion yen)



End of Mar. 2019 End of Mar. 2020 End of Sep. 2020

| Duration   | (Domestic)<br>(Foreign) | 4.53 years<br>2.92 years | 5.66 years<br>4.38 years | 6.22 years<br>3.72 years |
|------------|-------------------------|--------------------------|--------------------------|--------------------------|
| Bond yield | (Domestic)              | 0.62%                    | 0.49%                    | 0.36%                    |
| Dona yiela | (Foreign)               | 2.86%                    | 1.91%                    | 1.30%                    |

### Profit/loss from valuation of Securities (Excluding held-to-maturity securities)

|            |                           |                     |                     | (Unit: t            | oillion yen)                     |
|------------|---------------------------|---------------------|---------------------|---------------------|----------------------------------|
|            |                           | End of Mar.<br>2019 | End of Mar.<br>2020 | End of Sep.<br>2020 | Compared to end of previous year |
| Foreign se | curities                  | 2.5                 | -0.6                | 4.6                 | 5.2                              |
| Investment | t trust, etc.             | 5.5                 | -20.3               | -3.9                | (16.4                            |
| Stocks     |                           | 85.2                | 57.0                | 62.7                | 5.7                              |
|            | Strategically held stocks | 80.3                | 56.3                | 63.8                | 7.5                              |
|            | Investment securities     | 4.9                 | 0.7                 | -1.1                | -1.8                             |
| Bonds      |                           | 17.6                | 7.8                 | 7.5                 | -0.2                             |
|            | Government bonds          | 5.8                 | 8.0                 | 1.1                 | 0.3                              |
|            | Municipal<br>bonds        | 9.4                 | 5.9                 | 5.4                 | -0.4                             |
|            | Corporate bonds           | 2.3                 | 1.1                 | 1.0                 | -0.0                             |
| Total      |                           | 111.0               | 43.8                | 71.0                | 27.1                             |

### **■** Profit/loss on sale

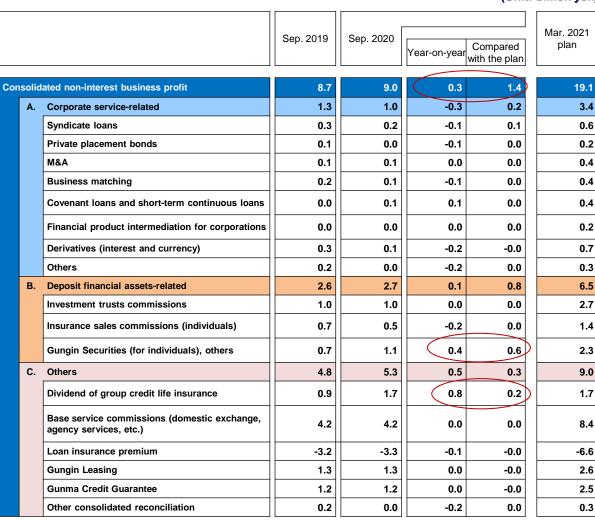
|      |  |           | (Oint: Din | y y    |
|------|--|-----------|------------|--------|
|      |  | Sep. 2019 | Sep. 2020  |        |
|      |  | Сор. 2010 | 00p. 2020  | Change |
| Gain | and loss on securities, etc.                               | 5.7       | 8.6        | 2.9    |
| G    | Sain and loss on bonds                                     | 1.2       | 2.8        | 1.5    |
| G    | Sain and loss on stocks, etc.                              | 4.4       | 5.8        | 1.4    |
|      | Profit/loss on sale of stocks, etc.                        | 4.8       | 5.9        | 1.0    |
|      | Strategically held stocks                                  | 3.6       | 2.9        | -0.6   |
|      | Investment securities                                      | 1.2       | 2.9        | 1.7    |
|      | Losses on equity securities charge-offs (-)                | 0.3       | 0.0        | -0.3   |
| C    | Profit/Loss from the<br>ancellation of investment<br>rusts | 0.4       | 1.3        | 0.8    |
| Tota | I  | 6.2       | 10.0       | 3.7    |

# 5. Status of Non-interest Business Profit

- Non-interest business profit increased by 0.3 billion yen year-on-year and by 1.4 billion yen compared with the plan.
  - Business at Gungin Securities remained steady and integration of banking and securities services advanced steadily.

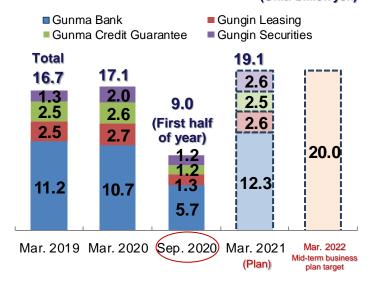
### ■ Non-interest business profit (consolidated)

(Unit: billion yen)



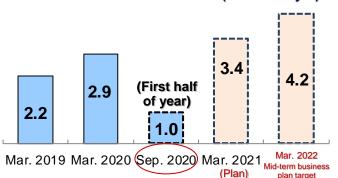
# Changes in non-interest business profit





\* The combined breakdown of each company is a figure before the consolidation adjustment and does not agree with the total.

## Changes in corporate service fees



### **■** Core business profit

(Customer service business profit + interest on securities/dividend income)

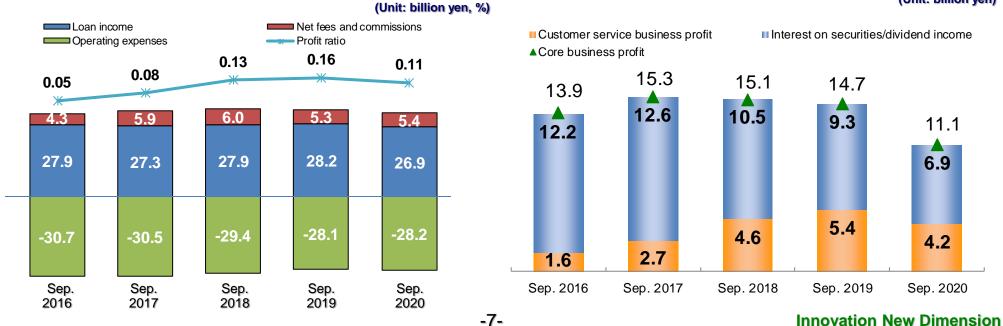
|           | Customer<br>service<br>business profit<br>ratio | Customer<br>service<br>business profit | Loan income | Net fees and commissions | Operating expenses | Average loan balance | Deposit and<br>loan direct<br>profit margin |
|-----------|---|--|-------------|--------------------------|--------------------|----------------------|---|
| Sep. 2016 | 0.05%   | 1.6                                    | 27.9        | 4.3                      | 30.7               | 5,026.3              | 1.14%                                       |
| Sep. 2017 | 0.08%   | 2.7                                    | 27.3        | 5.9                      | 30.5               | 5,292.7              | 1.06%                                       |
| Sep. 2018 | 0.13%   | 4.6                                    | 27.9        | 6.0                      | 29.4               | 5,473.8              | 1.05%                                       |
| Sep. 2019 | 0.16%   | 5.4                                    | 28.2        | 5.3                      | 28.1               | 5,509.5              | 1.04%                                       |
| Sep. 2020 | 0.11%   | 4.2                                    | 26.9        | 5.4                      | 28.2               | 5,634.8              | 0.96%                                       |

| (2)  | (1) + (2)            |
|--|----------------------|
| Interest on<br>securities/<br>dividend income<br>(*) | Core business profit |
| 12.2   | 13.9                 |
| 12.6   | 15.3                 |
| 10.5   | 15.1                 |
| 9.3  | 14.7                 |
| 6.9  | 11.1                 |

(\*) Excluding profit/loss from the

cancellation of investment trusts

(Unit: billion yen)

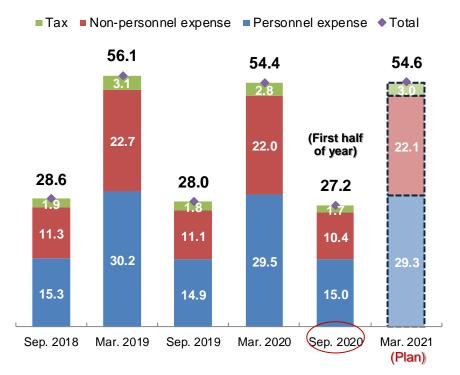


<sup>\*</sup> Customer service business profit = Loan income (Average loan balance × Deposit and loan direct profit margin) + Net fees and commissions - Operating expenses

<sup>\*</sup> Customer service business profit ratio = Customer service business profit / Average deposit balance

### Changes in expenses (non-consolidated)

(Unit: billion yen)



#### ■ Consolidated OHR

|                  | Mar. 2019 | Mar. 2020 | Sep. 2020 | Mar. 2021<br>plan | Mar. 2022<br>mid-term<br>business<br>plan target |
|------------------|-----------|-----------|-----------|-------------------|--|
| Consolidated OHR | 63.2%     | 66.3%     | 64.8%     | 65.6%             | Around 65%                                       |

### ■ Factor for change

(Unit: billion yen)

|                              | Sep. 2019 | Sep. 2020 | Compared with Sep. 2019 | Main factors  |
|------------------------------|-----------|-----------|-------------------------|---|
| Tax                          | 1.8       | 1.7       | -0.0                    | Stamp tax: -0.15, consumption tax: +0.06                                  |
| Non-<br>personnel<br>expense | 11.1      | 10.4      | -0.7                    | Depreciation expenses (tangible assets): -0.3, outsourcing expenses: -0.2 |
| Personnel expense            | 14.9      | 15.0      | 0.0                     | Salary: -0.1, bonus: -0.1, temporary employment expenses: +0.1            |

### **■** Comparison with the initial plan

(Unit: billion yen)

|  | Mar. 2020 | Mar. 2021 | Mar. 2022     |
|--|-----------|-----------|---------------|
| Initial plan (mid-<br>term business<br>plan) | 56.1      | 55.8      | 55.6          |
| Results/Plan                                 | 54.4      | 54.6      | To be reduced |
| Comparison                                   | -1.7      | -1.2      | further       |

<sup>⇒</sup> Reduce expenses, mainly non-personnel expenses including outsourcing expenses and store repair expenses by promoting the business operation reform project and channel reforms.

### System-related expenses

■ Overall expenses ■ Depreciation expenses



■ Changes in and breakdown of credit costs (non-consolidated)

|  | Mar. 2018 | Mar. 2019 | Mar. 2020 | Mar. 2021<br>plan |
|--|-----------|-----------|-----------|-------------------|
| (1) Credit costs                                       | 2.3       | 7.9       | 4.3       | 9.9               |
| Transfer to general provision for possible loan losses | -1.0      | 0.3       | -1.1      | 5.5               |
| Disposal of non-performing loans                       | 3.4       | 7.6       | 5.4       | 4.4               |
| Gain on the collection of claims written-off (-)       | 0.0       | 0.0       | 0.0       | 0.0               |
| (2) Loans (average balance)                            | 5,332.8   | 5,491.3   | 5,523.1   | 5,679.6           |
| Credit cost ratio (= (1) / (2))                        | 0.04      | 0.14      | 0.08      | 0.17              |

Mar. 2018

2.3

-0.9

3.2

-0.3

4.9

-1.4

Mar. 2019

7.9

0.4

7.5

-0.3

9.7

-1.9

Mar. 2020

4.3

-0.5

4.8

-1.4

9.0

-2.8

| 0.0       | 0.0               |
|-----------|-------------------|
| 5,634.8   | 5,679.6           |
| 0.21      | 0.17              |
| Sep. 2020 | Mar. 2021<br>plan |
| 5.9       | 9.9               |
| -0.2      | -0.2              |
| 6.1       | 10.1              |
|           |                   |
| 3.3       | 3.3               |

(Unit: billion yen) Sep. 2020

> 5.9 4.3

> 1.6

3.6

-0.8

| Provision | ration | for possible | Inan Ineeps |
|-----------|--------|--------------|-------------|
| Frovision | ratios | for bossible | ioan iosse  |

**Credit costs** 

Due to changes to the

**Downgrade** 

Collection, upgrade, etc.

provision ratio

Other factors

**DCF** 

| Provi                                     | sion ratios  | tor bo              | SSIDIE                            | loan    | 1055      | es        |                   | (Unit: %) |
|---|--|---------------------|-----------------------------------|---------|-----------|-----------|-------------------|-----------|
|   |  |                     | Provision target                  | Period  | Mar. 2019 | Mar. 2020 | Mar. 2021<br>plan | Sep. 2020 |
| Normal borrowe                            | rs   |                     | Entire claim<br>amount            | 1 year  | 0.070     | 0.071     | 0.071             | 0.071     |
| Borrowers<br>requiring<br>attention other | Borrowers without realistic,<br>comprehensive business<br>reconstruction plans | Classification<br>1 | Entire claim amount               | 3 years | 0.992     | 0.957     | 0.947             | 0.947     |
| than special attention                    | Borrowers with realistic,<br>comprehensive business<br>reconstruction plans    | Classification<br>2 | Entire claim amount               | 3 years | 6.664     | 6.271     | 6.127             | 6.127     |
| Borrowers requi                           | ring special attention   |                     |                                   |         |           |           |                   |           |
| Classification III bankruptcy             | borrowers threatened with  |                     | Entire non-<br>coverage<br>amount | 3 years | 34.668    | 32.950    | 32.275            | 32.275    |

### **■** Factor analysis

(Unit: billion ven)

|      |   | Sep. | 2020 |
|------|---|------|------|
| Gen  | eral provision for possible loan                          |      | 4.3  |
|      | COVID-19 (downgrade)                                      | (1)  | 1.0  |
|      | Others  | (2)  | 3.2  |
|      | DCF   | (3)  | 3.3  |
|      | Rental properties   |      | 0.3  |
| Disp | osal of non-performing loans                              |      | 1.6  |
|      | COVID-19  |      | 0.9  |
|      | Downfall  |      | 0.8  |
|      | Decrease in scheduled payments threatened with bankruptcy |      | 0.1  |
|      | Downgrade   |      | 1.6  |
|      | Collection, upgrade, etc.                                 |      | -0.8 |
| Cred | lit costs   |      | 5.9  |
|      | COVID-19  | (4)  | (1.9 |

- The credit costs are 5.9 billion yen (1Q: 5.4 billion) yen, 2Q: 0.5 billion yen)
- (1) Financing support (change in conditions) is on a downward: 0.7 billion yen in 1Q (April to June), 0.3 billion yen in 2Q (July to September).
- (2) The impact by large borrowers is primary cause of DCF.
- (3) While there are not delayed payments, etc., the provisions are implemented preventively.
- (4) The impact of COVID-19 up to 2Q is 1.9 billion yen in total.

8.6

-1.8

# 9. Business Forecast (for Year Ending March 2021)

### Consolidated

#### (Unit: billion yen)

|    |   | No. | Mar. 2020 | Forecast for<br>Mar. 2021 | Year-on-year | Compared with the announced plan |  |
|----|---|-----|-----------|---------------------------|--------------|----------------------------------|--|
| Co | re business gross profit                | 1   | 84.7      | 86.1                      | 1.4          | 2.9                              |  |
|    | Non-interest business profit            | 2   | 17.1      | 19.1                      | 2.0          | 1.5                              |  |
| Ex | penses                                  | 3   | 56.1      | 56.5                      | 0.4          | 0.2                              |  |
| Со | re business net profit                  | 4   | 28.5      | 29.6                      | 1.1          | 2.6                              |  |
| OH | IR                                      | 5   | 66.3      | 65.6                      | -0.7         | -2.1                             |  |
| Or | dinary profit                           | 6   | 31.5      | 28.5                      | -3.0         | -                                |  |
|    | t income attributable to owners of rent | 7   | 22.2      | 20.5                      | -1.7         | -                                |  |

#### ■ Non-consolidated

#### (Unit: billion yen)

|     |                                 |               | Forecast for |           |                |                                  |
|-----|---------------------------------|---------------|--------------|-----------|----------------|----------------------------------|
|     |                                 | No. Mar. 2020 |              | Mar. 2021 | Year-on-year   | Compared with the announced plan |
| Со  | re business gross profit        | 1             | 78.4         | 79.6      | 1.2            | 2.4                              |
|     | Net interest income             | 2             | 67.6         | 67.2      | (1) -0.4       | 1.5                              |
|     | Non-interest business profit    | 3             | 10.7         | 12.3      | <b>(2)</b> 1.6 | 0.9                              |
|     | Net fees and commissions        | 4             | 9.8          | 11.3      | 1.5            | 0.7                              |
|     | Other business profit           | 5             | 0.9          | 1.0       | 0.1            | 0.2                              |
| Ex  | Expenses                        |               | 54.4         | 54.6      | 0.2            | 0.1                              |
| Со  | re business net profit          | 7             | 24.0         | 25.0      | 1.0            | 2.3                              |
| Ga  | in and loss on securities, etc. | 8             | 5.4          | 11.6      | 6.2            | 2.1                              |
| Cre | edit costs                      | 9             | 4.3          | 9.9       | 5.6            | 4.9                              |
| Otl | ners                            | 10            | 0.2          | -1.8      | -2.0           | 0.3                              |
|     | Retirement benefit cost         | 11            | -0.1         | -1.9      | -1.8           | -                                |
| Or  | dinary profit                   | 12            | 25.3         | 25.0      | -0.3           | -                                |
| Ne  | t income                        | 13            | 17.9         | 18.0      | 0.1            | -                                |

Net income is expected to be 20.5 billion yen on a consolidated basis and 18.0 billion yen on a non-consolidated basis.

# Average balance and yields (Unit: billion yen, %) (non-consolidated)

|                       | Average |              | Yields |              |
|-----------------------|---------|--------------|--------|--------------|
|                       | balance | Year-on-year | 110100 | Year-on-year |
| Loans                 | 5,679.6 | 156.5        | 0.95   | -0.07        |
| Domestic transactions | 5,489.7 | 162.6        | 0.94   | -0.02        |
| Securities            | 1,899.8 | 239.6        | 0.76   | -0.20        |
| Domestic transactions | 1,685.4 | 187.3        | 0.70   | -0.13        |
| Deposits              | 7,195.1 | 415.0        | 0.00   | -0.01        |
| Domestic transactions | 7,157.6 | 436.4        | 0.00   | -            |

### Breakdown of changes in core business gross profits (non-consolidated)

|   |              | Loa      | ans           | Securities |               |               | Non-interest       |                           |
|---|--------------|----------|---------------|------------|---------------|---------------|--------------------|---------------------------|
|   |              | Domestic | International | Domestic   | International | Funding, etc. | business<br>profit |                           |
|   |              |          |               |            |               |               | -                  | •                         |
|   |              |          |               |            |               |               |                    |                           |
|   |              |          |               |            |               | +3.8          |                    |                           |
|   | Mar.<br>2020 | +0.2     |               |            |               |               | +1.6               | Forecast for<br>Mar. 2021 |
|   |              | V: +1.6  |               |            |               |               | (2)                |                           |
|   |              | R: -1.4  | -2.9          | -0.6       | -0.9          |               |                    |                           |
|   | 78.4         |          | -2.3          | V: +1.6    |               |               |                    | 79.6                      |
|   |              |          |               | R: -2.2    | V: +1.1       | -             |                    |                           |
|   |              |          | V: -0.1       |            | R: -2.0       |               |                    |                           |
| Į |              |          | R: -2.8       |            |               | 1             |                    |                           |
|   |              |          |               | Υ          |               |               |                    |                           |
|   |              |          | (1            | ) -0.4     |               |               |                    |                           |

# II. Management Strategies and Shareholder Returns, etc.



### 1. Mid-Term Business Plan (Progress)

### ■ Consolidated numerical targets for the final year of the plan

|   |   |                    |                  |                                 | (Reference)                          |
|---|---|--------------------|------------------|---------------------------------|--------------------------------------|
|   | Contents  | March 2020 results | March 2021 plan  | March 2022 target               | September 2020<br>semiannual results |
| <prof< th=""><th>itability indices&gt;</th><th></th><th></th><th></th><th></th></prof<> | itability indices>                                    |                    |                  |                                 |                                      |
|   | Net income attributable to owners of parent           | 22.2 billion yen   | 20.5 billion yen | 24.0 billion yen                | 12.3 billion yen                     |
|   | Non-interest business profit                          | 17.1 billion yen   | 19.1 billion yen | 20.0 billion yen                | 9.0 billion yen                      |
|   | RORA (consolidated net income divided by risk assets) | 0.5%               | 0.5%             | 0.5% or higher                  | 0.57%                                |
|   | ROE (long-term target)                                | 4.4%               | 4.2%             | (Long-term 5% or higher target) | 4.8%                                 |
| <effic< td=""><td>iency index&gt;</td><td></td><td></td><td></td><td></td></effic<>     | iency index>  |                    |                  |                                 |                                      |
|   | OHR   | 66.3%              | 65.6%            | 65% or so                       | 64.8%                                |
| <sou< td=""><td>ndness index&gt;</td><td></td><td></td><td></td><td></td></sou<>        | ndness index>   |                    |                  |                                 |                                      |
|   | Consolidated total capital ratio                      | 11.95%             | 12.24%           | 12% or plus                     | 12.57%                               |

### ■ Main indicators to measure the target achievement

|   |                     |                     |                     | (Reference)                          |
|---|---------------------|---------------------|---------------------|--------------------------------------|
| Contents  | March 2020 results  | March 2021 plan     | March 2022 target   | September 2020<br>semiannual results |
| <net income="" interest=""></net>                                     |                     |                     |                     |                                      |
| Ending balance of retail loans  | 4,550.5 billion yen | 4,685.0 billion yen | 4,780.0 billion yen | 4,638.2 billion yen                  |
| Ending balance of unsecured consumer loans                            | 54.6 billion yen    | 60.0 billion yen    | 60.0 billion yen    | 53.7 billion yen                     |
| <non-interest business="" profit=""></non-interest>                   |                     |                     |                     |                                      |
| Corporate service revenue (consolidated)                              | 2.9 billion yen     | 3.4 billion yen     | 4.2 billion yen     | 1.0 billion yen                      |
| Balance of deposit financial assets (consolidated)                    | 850.8 billion yen   | 911.0 billion yen   | 1,000.0 billion yen | 896.1 billion yen                    |
| <regional revitalization="" sdgs=""></regional>                       |                     |                     |                     |                                      |
| Number of issues resolved according to business assessment            | 739 cases           | -                   | 1,500 cases         | 1,060 cases                          |
| Number of business succession aid recipients                          | 3,083 recipients    | -                   | 6,000 recipients    | 3,925 recipients                     |
| Number of business founding aid recipients                            | 565 recipients      | -                   | 2,000 recipients    | 925 recipients                       |
| Number of female managerial employees (compared to end of March 2019) | Increase of 9%      | -                   | Increase of 20%     | Increase of 23%                      |

(Reference)

### 2. Rebuilding of Housing Loan Promotion System

#### Issue awareness

Interest decreasing trend

**Competition outside Gunma** 

Prefecture intensifies

Gun ma

Tochiai

25,000

20,000

15,000

10,000

5,000

0

<< Progress of plan execution of

loan stations by region>>

Saitama, South region Saitama, North region

Tokyo, Kanagawa, etc.

(Unit: million ven)



#### **Ground and aim of the promotion**



#### Personal loan balances stay flat RORA is high

⇒ Secured loans and risk weight are low

### Life dealing and cross-selling are expected

Purchase of insurance and savings products, management of retirement benefits, and consultation of inheritance

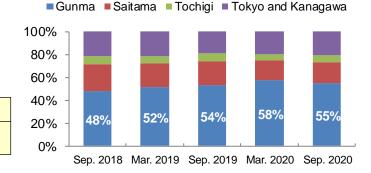
Within Gunma Prefecture: Utilization of individual consulting plaza in Maebashi, Takasaki, and plaza EAST
Outside Gunma Prefecture: Utilization of direct channel such as

telemarketing and direct mails

#### Expanding margin within Gunma Prefecture is high

⇒ Reinforcement in Gunma Prefecture by rebuilding of promotion system

#### << Rate of new housing loans granted>>



#### **Specific initiatives**

Reallocate 16 people to the bases within Gunma Prefecture, from loan stations, etc. outside

(Unit: person)

|   | Number of           |
|---|---------------------|
| Sites of additional staff               | additional<br>staff |
| Individual consulting plaza<br>Maebashi | 4                   |
| Individual consulting plaza Takasaki    | 3                   |
| Isesaki Loan Station                    | 3                   |
| Individual consulting plaza EAST        | 3                   |
| Sales department in Head office         | 3                   |
| Total                                   | (16)                |

Shortening the time for review response

Utilization of Zenkoku Hosho Co., Ltd.

Attracting high attribute customers by guarantee fee reduction

Reinforcement of cross-selling by utilizing plazas

### Local market share is low compared to other banks

|                         | Gunma Prefecture | Around 16%         |
|-------------------------|------------------|--------------------|
| Other neighboring banks | Main area        | Approx. 30% to 40% |

Mar. 2018 Sep. 2018 Mar. 2019 Sep. 2019 Mar. 2020 Sep. 2020

\* As execution of the plan is 25 million yen per case, main market share is estimated from the amount of execution and the number of construction starts.

### 3. Initiatives to Improve Profitability

Initiatives to improve customer profitability, utilizing standard profit margin



Aim to improve profit margins and boost noninterest business profits, etc.

- Set standard profit margin levels in line with the RORA target for the entire Bank
- ⇒ All banks uniform indicator to measure transaction profitability with "gross profit margin after credit costs (risk-adjusted profit margin)" Set by region and by the rating of corporate borrowers

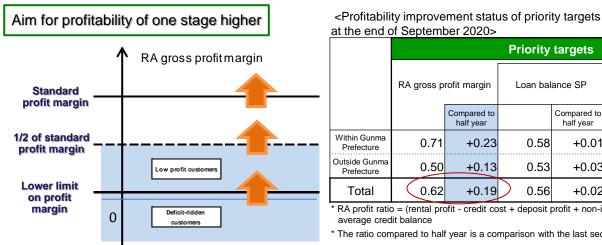
### Select priority targets(\*) and consider and implement profit improvement measures by company.

Extend target scope from this second half of the year Average balance is approx. 1,600 billion yen of approx. 6,000 customers in total First half: Approx. 1,200 customers that each branch selects (average balance of 400 billion yen) Second half: Extending to all targets of average credit balance of 50 million yen or more and rating of B1 or higher, less than standard profit margin

⇒ Modify commendation system and evaluate RA gross profit margin improvement status of the customers that focus on profit improvement.

#### (\*) Priority targets

Targets that focus on profit improvement, such as large credit customers in low profit



| at the end o                | of Septemb                             | oer 2020>             | '   | , ,                   |      | (Unit: %)             |
|-----------------------------|--|-----------------------|---|-----------------------|------|-----------------------|
|                             |  |                       | Priority  | targets               |      |                       |
|                             | RA gross profit margin Loan balance SP |                       | RA gross profit margin Loan balance SP Non-interest bus profit rate |                       |      |                       |
|                             |  | Compared to half year |   | Compared to half year |      | Compared to half year |
| Within Gunma<br>Prefecture  | 0.71                                   | +0.23                 | 0.58  | +0.01                 | 0.32 | +0.20                 |
| Outside Gunma<br>Prefecture | 0.50                                   | +0.13                 | 0.53  | +0.03                 | 0.13 | +0.07                 |
| Total                       | 0.62                                   | +0.19                 | 0.56  | +0.02                 | 0.24 | +0.15                 |

RA profit ratio = (rental profit - credit cost + deposit profit + non-interest business profit)

Half year improvement of RA gross profit margin and RA gross

|                             | RA gross profit margin | RA gross profit  |
|-----------------------------|------------------------|------------------|
| Within Gunma<br>Prefecture  | +0.23%                 | +290 million yen |
| Outside Gunma<br>Prefecture | +0.13%                 | +120 million yen |
| Total                       | +0.19%                 | +410 million yen |

<sup>\*</sup> The ratio compared to half year is a comparison with the last second half year.

### 4. Strengthen Business Succession Service

#### **Grasp customer needs**



Select 530 companies as our top priority customers and continue to provide support (from April 2019)

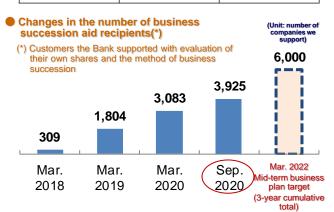
| Within Gunma<br>Prefecture  | Customers with net assets of 1 billion yen or more                                   |
|-----------------------------|--|
| Outside Gunma<br>Prefecture | Customers whose main bank is the Bank and with net assets of 0.5 billion yen or more |



- Change of customer needs in COVID-19 catastrophe (From June 2020)
- Consider sale of the business due to business performance slowdown
- Consider share transfer to successor due to fall of the treasury stock evaluation

Confirm to high stock price customers (with amount appraised of 300 million yen or more) of realization of business succession due to change of management environment

| High stock price customers (partly overlapped with the most important customers) |   |                               |  |  |  |
|--|---|-------------------------------|--|--|--|
|  | Forecast of succession materialization    |                               |  |  |  |
| 718 customers  | Customers in high possibility of progress | Customers under consideration |  |  |  |
|  | 112 customers                             | 388 customers                 |  |  |  |



#### Strengthen efforts to meet needs



Activities to support solving issues and to lead earning improvement

| Execution item  | Target customers   |
|---|--|
| (1) Approximate evaluation of their own shares        | Customers listed left hand + In spite of the existence of  |
| (2) Return to customers of evaluation (Presentation)  | successor, customers with<br>net asset of 100 million yen<br>or more (customers with total<br>loan of 100 million yen or |
| (3) Activity tied to banking function to solve issues | more are added in Omiya city, Tokyo and Kanagawa region)   |
| (4) Introduce good customers of M&A cases             | All customers  |

Utilize the various functions of the Group

Structured covenant loans, private placement bonds, M&A, syndicate loans, business insurance, etc.



Collaboration with Gungin Consulting Co., Ltd.



Utilize Gungin Consulting Co., Ltd.

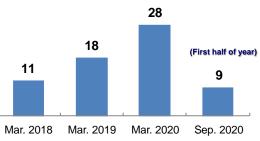
- Business succession/capital policy
- Strategic planning/plan formulation
- Organization building/personnel system
- Human resource development/ employee training
- RPA introduction support, etc.

#### Results

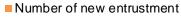
M&A deals made

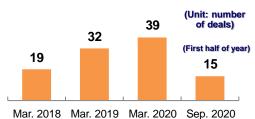


Number of contracts (support)









**Innovation New Dimension** 

### 5. Strengthen Initiatives of Inheritance-related Operations

Secure interview ratio of

70% in restriction of the

COVID-19 catastrophe

### **Grasp customer needs**

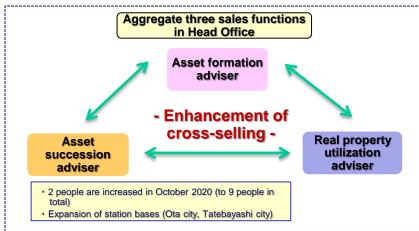
#### O Initiatives of selecting target customers and proposal actions

| Target   | Number of customers in Apr. 2020 | Number of interviews in Sep. 2020 | Ratio of interviews |
|--|----------------------------------|-----------------------------------|---------------------|
| Customers aged 65 and over with financial assets under custody of 30 million yen or more                 | 5,444                            | 3,949                             | 72.5%               |
| Testamentary substitution trust companies  | 679                              | 387                               | 57.0%               |
| Borrowers of apartment loans<br>Customers aged 80 and over with an balance<br>of 100 million yen or more | 475                              | 314                               | 66.1%               |
| Borrowers of apartment loans<br>Within a year after delivery   | 958                              | 680                               | 71.0%               |
| Total  | 7,556                            | 5,330                             | (70.5%)             |

<sup>\*</sup> Number of targets in April 2020: reflecting the latest transaction status, addition and narrowing of targets are

### Strengthen structures to meet needs

New establishment of wealth management group

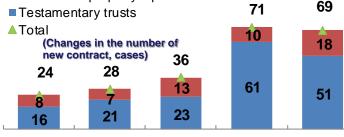


Innovation New Dimension

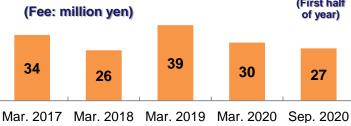
© Effective utilization of Saturday and Sunday-limited consultation desk of succession, preparation of succession-related CM

### Inheritance sorting service/ **Testamentary trust**

■ Inheritance property liquidation service



Mar. 2017 Mar. 2018 Mar. 2019 Mar. 2020 Sep. 2020 (First half (Fee: million yen) of year)



Cumulative total at the end of September 2020

Mid-term business plan

target

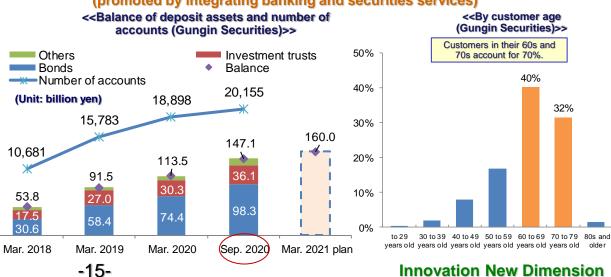
400 cases

140 cases

(First half

of year)

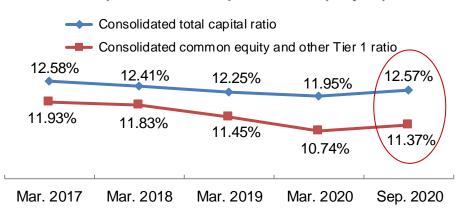
Initiatives to address the need to extend asset life (promoted by integrating banking and securities services)



### ■ Changes in capital ratio

#### <Basel III international standards>

⇒ Acceptable level in comparison to adequacy requirements



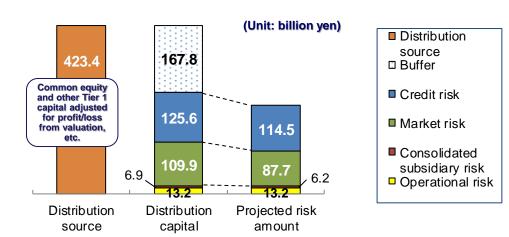
## ■ Subordinated bonds (B3T2 bonds), other Basel rules

|                            | Cumulative total issued | Purpose            | Effect of increasing capital ratio |
|----------------------------|-------------------------|--------------------|------------------------------------|
| Subordinated bonds<br>B3T2 | 50 billion yen          | Bolstering capital | 1.25%                              |

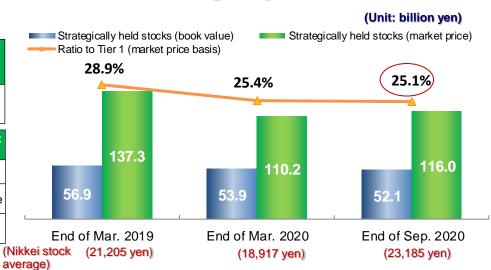
|  | Mar. 2020 | Sep. 2020 | Standard set by rules |
|--|-----------|-----------|-----------------------|
| Consolidated leverage ratio                    | 5.35%     | 6.10%     | 3% or more            |
| Consolidated Liquidity Coverage Ratio (LCR)    | 156.42%   | 175.37%   | 100% or more          |
| Interest Rate Risk in the Banking Book (IRRBB) | 4.53%     | 2.57%     | 15% or less           |

### ■ Capital adequacy assessment

#### <Status of capital distribution (first half of FY2020)>



### Status of strategically held stocks



### 7. Status of Shareholder Return and Per Share Indicators, etc.

### Shareholder return policy

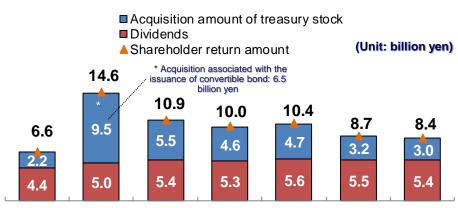
While striving to strengthen our financial position, we aim to return profits to shareholders in line with business performance based on our basic policy of continuing to pay stable dividends.

For the time being, we aim to achieve a shareholder return rate of approximately 40% of non-consolidated net income. The return includes dividends and amount of share buy-backs.

### Status of shareholder return

| (Unit: I | billion | yen, | % |
|----------|---------|------|---|
|----------|---------|------|---|

|   |  | Mar.<br>2017 | Mar.<br>2018 | Mar.<br>2019 | Mar.<br>2020 | Mar.<br>2021<br>plan |
|---|--|--------------|--------------|--------------|--------------|----------------------|
| Dividends (1)                           |  | 5.3          | 5.6          | 5.5          | 5.4          | 5.4                  |
| Dividend per share (yen)                |  | 12           | 13           | 13           | 13           | 13                   |
| Share buy-backs (2)                     |  | 4.6          | 4.7          | 3.2          | 3.0          |                      |
| (Number of shares repurchased: million) |  | (8)          | (7)          | (6)          | (8)          |                      |
| Sharel                                  | Shareholder return amount (3) = (1) + (2)        |              | 10.4         | 8.7          | 8.4          | /                    |
| con                                     | Net income (4)                                   | 25.2         | 26.0         | 20.9         | 17.9         | 18.0                 |
| Non-<br>consolidated                    | Payout ratio = (1) / (4) $\times$ 100            | 21.0         | 21.7         | 26.6         | 30.4         | 30.0                 |
| ated                                    | Shareholder return rate = (3) / (4) $\times$ 100 | 39.7         | 40.1         | 41.9         | 47.2         |                      |



lar. 2014 Mar. 2015 Mar. 2016 Mar. 2017 Mar. 2018 Mar. 2019 Mar. 2020

# ■Net income per share (Consolidated EPS)





# ■ Amount of net assets per share (Unit: yen) (Consolidated BPS)



<sup>\*</sup> The share buy-backs used for calculating the return rate were carried out during one year starting from the General Meeting of Shareholders.

# **III.** Initiatives for ESG



### Initiatives for ESG: SDGs Declaration and Priority Issues

- Gunma Bank group has corporate philosophy, "Our business is always thinking about development of local community and acting," and plans to promote independent approach through business activities to achieve SDGs of social and environmental issues.
- "SDGs & ESG management office" is established as a promotion and management division in June 2020 to step up and accelerate initiatives for the achievement of SDGs further -

### **Priority issues**

1. Sustained development of the regional economy







2. Preservation and creation of global environment





3. Promote successful engagement by diverse personnel



4. Promote partnership





### **Specific initiatives**

- enhancement of business incubation.
- exhaustive initiatives to issues of business succession
- holding seminars mainly targeted to customers considering asset formation
- giving monetary economy education lectures in a high schools and universities, etc.
- handling financing for renewable energy, loans for energy saving, etc.
- enhancement of preservation activities of "Gungin's forest"
- environmental conservation activity support through Gunma Bank Environment Foundation
- paperless promotions through PC tablet utilization and WEB account, etc.
- enhancement of initiatives to promote women in the workforce such as all-women staff team
- facilitation of systems and environment to realize flexible work styles, etc.
- enlightenment by dealing Gunma Bank Private Placement Bond for the SDGs and activity support to contribute to SDGs.
- SDGs promotion in whole region through cooperation with municipal authorities, etc.

### **Major results**

|  | FY2018                       | FY2019                        | Sep. 2020                                   |
|--|------------------------------|-------------------------------|---|
| Number of targets conducted evaluation of business potentials                  | 1,058 customers              | 1,430 customers               | Not implemented<br>(because of<br>COVID-19) |
| Number of business succession aid recipients                                   | 1,804 recipients             | 3,083 recipients              | 3,925 recipients                            |
| Number of entrustments of<br>Inheritance sorting<br>service/testamentary trust | 36 cases                     | 71 cases                      | 69 cases                                    |
| Donation utilizing SDGs private placement bonds                                | 99 cases<br>16.5 million yen | 114 cases<br>16.4 million yen | 48 cases<br>5.3 million yen                 |

- Issuance of Green Bonds for the first time among regional banks
  - applying to financing for renewable energy facilities, etc.
- Donation through shareholder benefits of "Donation Course"
  - donation to the succession fund for Gunma world heritage and Gunma silk inheritance
- Various certification acquisition
  - received third certification of "Platinum Kurumin Mark" and "Eruboshi Mark"
  - Health and Productivity Management 2020 (White 500)

|                               | FY2018 | FY2019 | Sep. 2020 |
|-------------------------------|--------|--------|-----------|
| Percentage of female managers | 10.0%  | 11.2%  | 12.4%     |

### Initiatives for ESG: Environment

 Working on reduction of environmental load by itself and giving environmental conservation education through organized Environment Foundation under the "Gunma Bank Environment Policy and Environmental Action Standard" enacted and announced in May 2009.

<<Environmental Policy>> The Gunma Bank cares for natural environment of the home, aiming to realize a truly rich community where the harmonious balance between the environment and industry is maintained. We will actively engage in environmental conservation and fulfill our responsibilities as citizens.

Issuance of Green Bonds (issue amount of 10 billion yen)

<<Application status report: as of the end of September 2020>>

|     |     |      | Item                 | Amount (million yen) |  |  |  |  |  |  |  |
|-----|-----|------|----------------------|----------------------|--|--|--|--|--|--|--|
| Pro | осе | eds  | on Green Bonds       | 9,950                |  |  |  |  |  |  |  |
|     | Ар  | plie | d amount             | 8,513                |  |  |  |  |  |  |  |
|     |     | Re   | newable energy       | 8,489                |  |  |  |  |  |  |  |
|     |     |      | Solar power business | 8,447                |  |  |  |  |  |  |  |
|     |     |      | Hydro power business | 42                   |  |  |  |  |  |  |  |
|     |     | En   | ergy efficiency      | 4                    |  |  |  |  |  |  |  |
|     |     | Cle  | ean transportation   | 19                   |  |  |  |  |  |  |  |
|     | No  | t-ap | plied balances       | 1,436                |  |  |  |  |  |  |  |

#### <<Environmental improvement effect report: as of the end of September 2020>>

|      | Criteria category    | CO <sup>2</sup> reduction |                            |  |  |  |
|------|----------------------|---------------------------|----------------------------|--|--|--|
| Ren  | newable energy       | 7,083                     | (t-CO <sup>2</sup> /year)  |  |  |  |
|      | Solar power business | 3,057                     | (t-CO <sup>2</sup> /year)  |  |  |  |
|      | Hydro power business | 4,026                     | (t-CO <sup>2</sup> /year)  |  |  |  |
| Ene  | rgy efficiency       | 8                         | (t-CO <sup>2</sup> /year)  |  |  |  |
| Clea | an transportation    | 3,650                     | (kg-CO <sup>2</sup> /year) |  |  |  |

■ Setting reduction target volume of greenhouse gas emission and paper consumption



### <<Reduction target volume of greenhouse gas emission>>

| FY2025 | Reduction of more than 23% from FY2013 |
|--------|--|
| FY2030 | Reduction of more than 26% from FY2013 |

<< Reduction target volume of paper (photocopy paper) consumption>>

| FY2025 | Reduction of 30% from FY2013 |
|--------|------------------------------|
| FY2030 | Reduction of 40% from FY2013 |





- Representing agreement to the proposal of TCFD (Task Force on Climate-related Financial Disclosures)
- Engagement in forest maintenance activities (Gungin's forest)
- Activities in Environment Foundation

### Initiatives for ESG: Social

- Under the corporate philosophy of making greater contribution to industrial and cultural advancement, assisting in enrichment of the quality of life in the regional community and being a good corporate citizen, Gunma Bank is providing support in the arts, culture, sports and financial and economic education, in addition to the preservation of local cultural properties.
- In the area of fund procurement services for our corporate clients, the Bank is engaged in private placement bonds that contribute to achieving the SDGs or support projects that contribute to achievement of SDGs.

### Efforts to contribute to society

#### << Support in cultural and artistic activities>>



 Support of Gunma Symphony Orchestra activities, including sponsorship of their regular concerts.

### <<Sales of investment trust funds that support protection of cultural properties>>



 Investment trust fund for making charitable donations to protection of Tomioka Silk Mill and Related Sites.

#### <<Support in sports activities>>



 Gunma Bank Green Wings' active participation in and contribution to the local community through volleyball activity, etc.

#### <<Support of financial education>>



 Host of Gunma tournament of "Economics Koshien," a national high school quiz tournament on finance and economics.

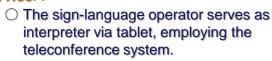
#### Initiative for barrier-free

### <<Installation of communication tools, etc., at all branch offices>>



 Installation of various communication tools for the hearing-impaired, such as hearing aids, Ear Mark plates and speech-to-text tools at all branch offices.

### <<Startup of remote sign-language interpreting service>>



### <<Introduction of barrier free designed ATMs>>







#### <<Other activities>>

- O Braille notifications service via post
- O Use of name cards printed in braille
- O Text-to-speech function on the Gunma Bank website, etc.

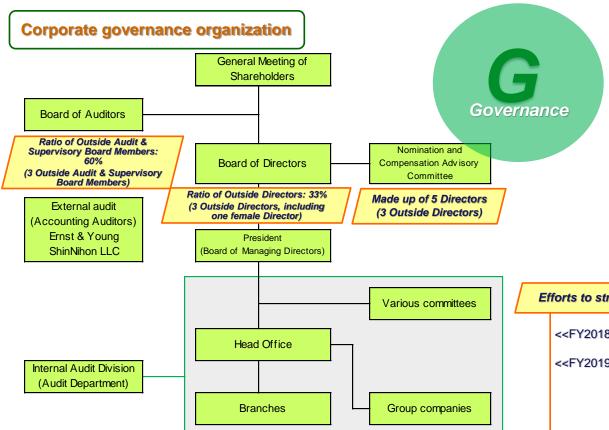
Social

### Initiatives for ESG: Governance

Our basic management policy is to address the financial needs of our customers with precession, with advancement of the local community constantly in mind, as well as to enhance our corporate value by assuring sound fiscal health of our assets, reinforcement of our earning power, etc., and to gain a high level of evaluation from our shareholders and the market.
In order to implement and realize the goals of our basic policy, the Bank is devoting its energy into the following three, with due attention to the fact that improvement in corporate governance is the top-priority issue in business management.



- 1. Development of a structure enabling proper management decision making and efficient business execution
- 2. Enhancement of the compliance system and risk management system as the foundation of sound management
- 3. Timely and appropriate disclosure of corporate information aiming for transparent management and proactive IR activities



#### **Compliance organization**

The Board of Directors is designated the highest body responsible for compliance, with the Compliance Committee commissioned by the Board to deliberate into important compliancerelated issues.

#### **Risk management organization**

The Board of Directors decides on the risk management policy, with adequate recognition of the importance of risk management and with attention to the management policy, etc., and works on building a corporate climate that emphasizes risk management.

#### Efforts to strengthen governance

- <<FY2018>> Establishment of the Nomination and Compensation Advisory Committee
- <<FY2019>> Formulation and disclosure of the basic policy for executive remuneration

Introduction of remuneration system with stock with restriction on transfer

Introduction of remuneration system with performance-based stock

Innovation New Dimension

# IV. TSUBASA ALLIANCE



### **TSUBASA Alliance Activities**

### Objective of collaboration

- Planning and promotion of collaboration measures that foster sustainable growth of regional economies, sophistication of banking systems and growth of corporate value
- Planning and promotion of measures that foster growth of top line figures and cost reduction at participating banks

### Specific initiatives

### Top line growth

- · Support and aid of corporate customers and regional revitalization, utilizing wide-area network.
- Reinforcement of collaboration, such as coordination of information based on coordinated lending and M&A platform.

Coordinated lending

Information coordination and sharing

Utilization of group companies

Collaboration in international operations

Inheritance-related operations

M&A platform

### Cost reduction, business efficiency and sophistication

- Advances in productivity and operational sophistication through sharing of common operations and consolidation of staff divisions.
- Improvement in financial services and cost reduction through coordination of IT systems and digitization.

Shared subsystems

Shared API platform

Shared back-office operations

Sophistication in money laundering operation

App

Branch office tablets

#### <<Japan's largest wide-area collaboration among top regional banks>>

(Unit: trillion yen)

| (0.,                 | iti timion yeny |
|----------------------|-----------------|
| Bank group           | Total<br>assets |
| Mitsubishi UFJ FG    | 348.4           |
| Sumitomo Mitsui FG   | 225.7           |
| Mizuho FG            | 221.0           |
| TSUBASA + Gunma Bank | 84.7            |
| Current TSUBASA      | 75.7            |
| Risona Holdings      | 69.3            |
| Fukuoka FG           | 27.3            |
| Concordia FG         | 20.0            |

Total assets
(Consolidated figures as of Sep. 2020)

More than 80 trillion yen



# Interim Financial Results Briefing Session for the First Half of 2020

# Data



**November 24, 2020** 

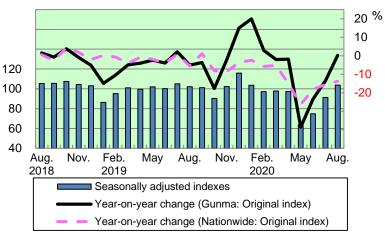
### **Contents**

#### Page Page Economic Trends in Gunma Prefecture I Status of Housing-related Loans Economic Trends in Gunma Prefecture II Status of Non-interest Business Profit Economic Trends in Gunma Prefecture III Status of Marketing Capability for Personal Deposit Financial Assets Economic Trends in Gunma Prefecture IV Economic Trends in Gunma Prefecture V Status of Investment in Securities Profit and Loss Conditions Status of Capital Changes in Customer Service Business Profits Status of Risk Management Loans Chenges in Average of Earning Assets and Funds Balance Transition in Loans by Borrower Category Changes in The Rates of Yield and the Profit Margins of Status of Capital Distribution Interest Rates List of Group Companies 10 Changes in Loans and Deposits (by Region) Summary of Financial Results of Group Companies 11 Changes in Loans (by Type and by Size) Status of Shareholders Branch Office Network 12 Changes in Loans to SMEs (by Industry)

This material has been prepared to provide information, not to solicit the transactions of specific securities. Descriptions in this material are subject to change without notice. Description on future business performance is included in this material. However, future business results are not guaranteed for the securities, which involve risks and uncertainties. Please be advised that future achievements may be different from targets due to changes in business environment, etc.

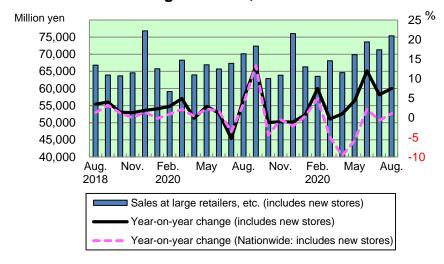
### **Economic Trends in Gunma Prefecture I**

### ■ Mining and manufacturing production index (Year 2015 = 100)



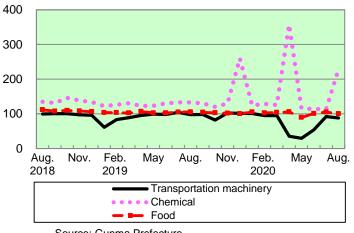
Source: Gunma Prefecture, Ministry of Economy, Trade and Industry

#### ■ Sales at large retailers, etc.



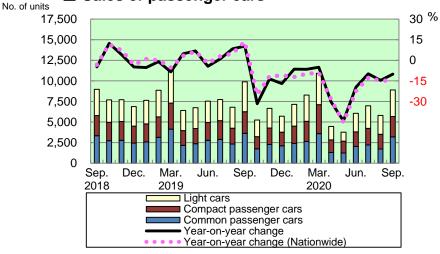
Source: Ministry of Economy, Trade and Industry

### ■ Production index by industry classification (Seasonally adjusted) (Year 2015 = 100, Top three industries by share)



Source: Gunma Prefecture

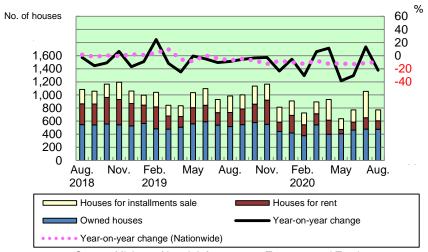
#### Sales of passenger cars



Sources: Japan Automobile Dealers Association, Japan Mini Vehicles Association, Japan Automobile Dealers Association Gunma Branch, Japan Mini Vehicles Association Gunma Branch

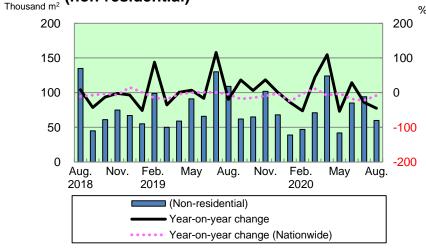
### **Economic Trends in Gunma Prefecture II**

#### ■ New housing starts



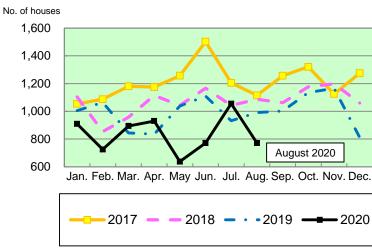
Source: Ministry of Land, Infrastructure, Transport and Tourism

### ■ Total floor space of construction starts (non-residential)



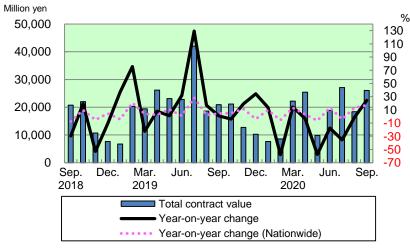
Source: Ministry of Land, Infrastructure, Transport and Tourism

#### ■ Monthly movements in new housing starts



Source: Ministry of Land, Infrastructure, Transport and Tourism

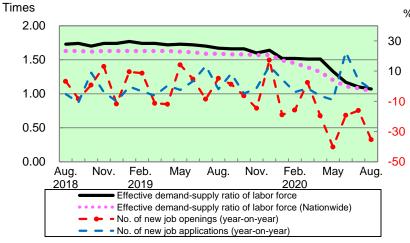
### ■ Value of public works contracts



Source: East Japan Construction Surety Co., Ltd., etc.

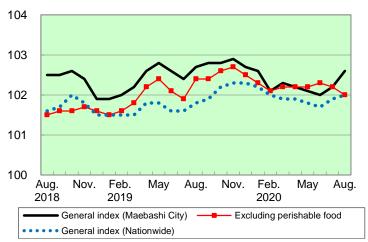
### **Economic Trends in Gunma Prefecture III**

### ■ Effective demand-supply ratio of labor force and number of new job openings and new job applications



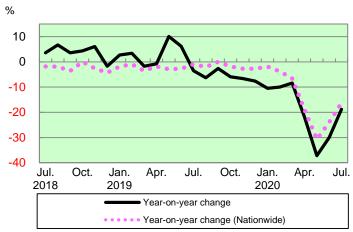
Source: Gunma Labor Bureau

#### ■ Consumer price index (Year 2015 = 100)



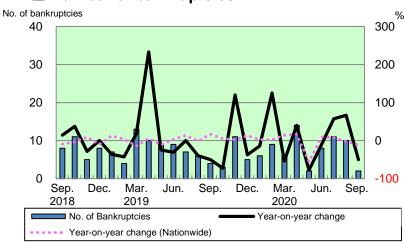
Source: Ministry of Internal Affairs and Communications

#### **■** Total overtime hours



<sup>\*</sup> All industries and offices with five employees or more Sources: Ministry of Health, Labor and Welfare, Gunma Prefecture

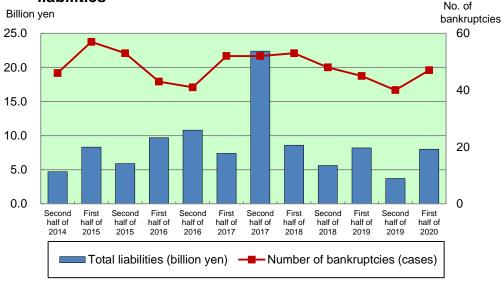
#### ■ Number of bankruptcies



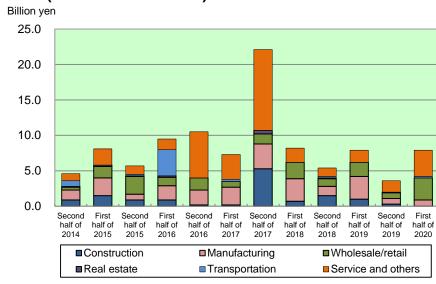
Source: Teikoku Databank

### **Economic Trends in Gunma Prefecture IV**

### ■ Number of bankruptcies of companies and total liabilities



### ■ Industry breakdown of bankruptcies (amount of liabilities)



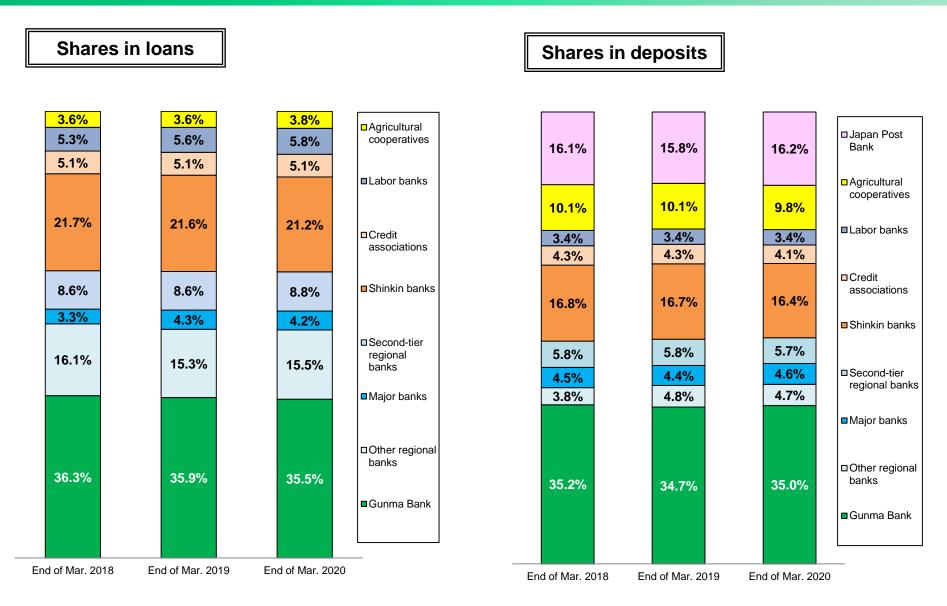
|                     | Unit: billion yen |          |          |          |          |          |          |          |          |          |          |  |
|---------------------|-------------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|--|
|                     | FY2015            |          |          | 016      | FY2      | 017      | FY2      | 018      | FY2      | FY2020   |          |  |
|                     | Apr Sep.          | Oct Mar. | Apr Sep. | Oct Mar. | Apr Sep. | Oct Mar. | Apr Sep. | Oct Mar. | Apr Sep. | Oct Mar. | Apr Sep. |  |
| No.of Bankruptcies  | 57 cases          | 53 cases | 43 cases | 41 cases | 52 cases | 52 cases | 53 cases | 48 cases | 45 cases | 40 cases | 47 cases |  |
| Total liabilities   | 8.3               | 5.9      | 9.7      | 10.8     | 7.4      | 22.4     | 8.6      | 5.6      | 8.2      | 3.7      | 8.0      |  |
| Construction        | 1.5               | 0.9      | 0.9      | 0.2      | 0.2      | 5.3      | 0.7      | 1.5      | 1.0      | 0.3      | 0.0      |  |
| Manufacturing       | 2.5               | 0.8      | 2.0      | 2.1      | 2.5      | 3.5      | 3.2      | 1.3      | 3.2      | 0.8      | 0.9      |  |
| Wholesale/retail    | 1.6               | 2.5      | 1.2      | 1.7      | 0.8      | 1.4      | 2.3      | 1.1      | 2.0      | 0.8      | 3.1      |  |
| Real estate         | 0.2               | 0.1      | 0.2      | 1        | 1        | 0.5      | 1        | 0.1      | 1        | 0.1      | 0.0      |  |
| Transportation      | _                 | 0.2      | 3.7      | 0.0      | 0.3      | 0.0      | 0.0      | 0.2      | 0.0      | 0.0      | 0.2      |  |
| Services and others | 2.3               | 1.2      | 1.5      | 6.5      | 3.5      | 11.4     | 2.0      | 1.2      | 1.7      | 1.6      | 3.7      |  |

<sup>(\*)</sup> Based on Teikoku Databank figures, includes only bankruptcies with liabilities of 10 million yen or more.

Excludes voluntary liquidations (e.g., suspension of banking transactions) and includes only bankruptcies under the five bankruptcy laws (e.g., Corporate Rehabilitation Act).

<sup>(\*)</sup> First half: April-September, Second half: October-March

### **Economic Trends in Gunma Prefecture V**



(Note) Source: "Financial Map" from an extra number of the "Financial Journal" 2021edition

### **Profit and Loss Conditions**

### [ Profit and loss conditions (consolidated) ]

| ( | Un | ıt: | bil | lıon | yen) |
|---|----|-----|-----|------|------|

|   | Mar. 2016 |      | Mar. 2017 |      | Mar. 2018 |      | Mar. 2019 |      | Mar. 2020 |      | Sep.2020 |
|---|-----------|------|-----------|------|-----------|------|-----------|------|-----------|------|----------|
|   | Sep.2015  |      | Sep.2016  |      | Sep.2017  |      | Sep.2018  |      | Sep.2019  |      |          |
| Core business gross profit                        | 48.2      | 96.0 | 46.9      | 93.0 | 50.5      | 95.0 | 48.6      | 91.0 | 44.5      | 84.7 | 43.3     |
| Net interest income                               | 41.0      | 81.3 | 39.9      | 78.9 | 41.3      | 77.2 | 39.4      | 74.3 | 35.8      | 67.5 | 34.2     |
| Non-interest business profit                      | 7.2       | 14.7 | 7.0       | 14.1 | 9.1       | 17.8 | 9.1       | 16.7 | 8.7       | 17.1 | 9.0      |
| Expenses ( - ) (excluding extraordinary expenses) | 29.0      | 56.9 | 29.2      | 57.7 | 29.4      | 57.5 | 29.3      | 57.5 | 28.8      | 56.1 | 28.1     |
| Credit costs                                      | -1.0      | -0.4 | 2.1       | 6.1  | 0.4       | 2.8  | 1.6       | 8.7  | 2.6       | 4.8  | 6.5      |
| Ordinary profit                                   | 25.0      | 43.6 | 21.8      | 36.5 | 29.2      | 42.4 | 25.3      | 35.7 | 18.8      | 31.5 | 16.4     |
| Net income attributable to owners of parent       | 16.7      | 28.6 | 17.5      | 26.3 | 20.1      | 28.3 | 17.4      | 23.3 | 13.4      | 22.2 | 12.3     |
| OHR (%)   | 60.2      | 59.3 | 62.2      | 62.0 | 58.2      | 60.5 | 60.3      | 63.2 | 64.7      | 66.3 | 64.8     |
| ROE (%)   | 6.4       | 5.6  | 6.9       | 5.1  | 7.6       | 5.4  | 6.4       | 4.4  | 5.0       | 4.4  | 4.8      |

[ Profit and loss conditions (non-consolidated) ]

| Li totte and toos condicions (non consendate                         | <u>~,</u> |           |          |           |          |           |          |           |          | (01110.   | billion yen, |
|--|-----------|-----------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|--------------|
|  |           | Mar. 2016 |          | Mar. 2017 |          | Mar. 2018 |          | Mar. 2019 |          | Mar. 2020 | Sep.2020     |
|  | Sep.2015  |           | Sep.2016 |           | Sep.2017 |           | Sep.2018 |           | Sep.2019 |           |              |
| Core business gross profit   | 46.0      | 91.6      | 44.9     | 88.6      | 47.8     | 89.5      | 45.9     | 85.6      | 41.6     | 78.4      | 40.          |
| Net interest income  | 41.0      | 81.4      | 40.0     | 79.0      | 41.4     | 77.3      | 39.5     | 74.4      | 35.8     | 67.6      | 34.4         |
| (Breakdown: profit/loss on cancellation of investment trusts)        | 1.0       | 1.9       | 1.0      | 2.0       | 3.9      | 3.6       | 3.4      | 3.6       | 0.4      | -1.4      | 1.3          |
| Net fees and commissions   | 4.6       | 9.3       | 4.3      | 8.7       | 5.9      | 11.0      | 6.0      | 10.5      | 5.3      | 9.8       | 5.4          |
| Others (excluding gains (losses) on bonds, etc.)                     | 0.3       | 0.8       | 0.5      | 0.8       | 0.4      | 1.1       | 0.3      | 0.7       | 0.4      | 0.9       | 0.2          |
| Expenses ( - ) (excluding extraordinary expenses)                    | 28.9      | 56.7      | 28.7     | 56.6      | 28.8     | 56.2      | 28.6     | 56.1      | 28.0     | 54.4      | 27.2         |
| Pesrsonnel expense   | 16.3      | 32.4      | 16.2     | 32.0      | 15.5     | 30.7      | 15.3     | 30.2      | 14.9     | 29.5      | 15.0         |
| Non-Personnel expense  | 10.9      | 21.7      | 10.5     | 21.3      | 11.3     | 22.4      | 11.3     | 22.7      | 11.1     | 22.0      | 10.4         |
| Tax  | 1.6       | 2.5       | 1.9      | 3.2       | 1.9      | 3.0       | 1.9      | 3.1       | 1.8      | 2.8       | 1.7          |
| Core business net profit   | 17.1      | 34.9      | 16.1     | 31.9      | 19.0     | 33.2      | 17.3     | 29.5      | 13.6     | 24.0      | 12.9         |
| Ordinary profit  | 23.2      | 39.7      | 20.9     | 34.5      | 27.2     | 38.5      | 23.7     | 31.9      | 17.0     | 25.3      | 14.6         |
| Net income   | 15.6      | 26.6      | 17.0     | 25.2      | 18.9     | 26.0      | 16.4     | 20.9      | 12.2     | 17.9      | 10.9         |
| Credit costs   | -1.2      | -0.5      | 1.4      | 4.7       | 0.3      | 2.3       | 1.2      | 7.9       | 2.3      | 4.3       | 5.9          |
| Transfer to general provision for possible loan losses               | _         | -         | 0.5      | 0.4       | -1.0     | -1.0      | -1.2     | 0.3       | -0.6     | -1.1      | 4.3          |
| Disposal of non-performing loans                                     | 0.0       | 0.9       | 0.8      | 4.3       | 1.4      | 3.4       | 2.5      | 7.6       | 3.0      | 5.4       | 1.6          |
| (Breakdown: transfer to specific provision for possible loan losses) | -         | -         | 0.7      | 3.5       | 1.2      | 2.9       | 2.3      | 7.1       | 2.3      | 4.4       | 1.4          |
| (Breakdown: loss on sales of loans)                                  | 0.1       | 0.4       | 0.0      | 0.4       | 0.0      | 0.1       | 0.0      | 0.1       | 0.4      | 0.7       | 0.0          |
| Reversal of provison for possible loan losses ( - )                  | 1.2       | 1.5       | _        | _         | _        | -         | -        | -         | -        | _         | _            |
| Gain on the collection of claims written-off ( - )                   | 0.0       | 0.0       | 0.0      | 0.0       | 0.0      | 0.0       | 0.0      | 0.0       | 0.0      | 0.0       | 0.0          |

## **Changes in Customer Service Business Profits**

#### [ Customer service business profit ratio ]

(Unit: billion yen)

|   |           | Mar. 2016 |           | Mar. 2017 |           | Mar. 2018 |           | Mar. 2019 |           | Mar. 2020 | Sep. 2020 |
|---|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
|   | Sep. 2015 |           | Sep. 2016 |           | Sep. 2017 |           | Sep. 2018 |           | Sep. 2019 |           |           |
| Cusmtmer service business profit ratio  (* Annal ratio: ( i )/( ii ) X Number of days for adjustment) | 0.13%     | 0.16%     | 0.05%     | 0.06%     | 0.08%     | 0.09%     | 0.13%     | 0.14%     | 0.16%     | 0.16%     | 0.11%     |
| Custmer service business profit (i)   | 4.0       | 9.6       | 1.6       | 3.9       | 2.7       | 6.2       | 4.6       | 9.2       | 5.4       | 11.1      | 4.2       |
| Loan income   | 28.4      | 57.1      | 27.9      | 55.7      | 27.3      | 54.8      | 27.9      | 56.3      | 28.2      | 56.0      | 26.9      |
| Net fees and commissions  | 4.6       | 9.3       | 4.3       | 8.7       | 5.9       | 11.0      | 6.0       | 10.5      | 5.3       | 9.8       | 5.4       |
| Operating expenses ( - )  | 29.0      | 56.8      | 30.7      | 60.5      | 30.5      | 59.6      | 29.4      | 57.6      | 28.1      | 54.6      | 28.2      |
| Average deposit balance (ii)  | 6,078.0   | 6,089.8   | 6,206.1   | 6,243.5   | 6,426.0   | 6,448.1   | 6,607.5   | 6,610.9   | 6,735.9   | 6,780.0   | 7,169.5   |

<sup>(</sup> i ) Average loan balance x Deposit and loan direct profit margin + Net fees and commissions - Operating expenses

< Reference data >

(Unit: billion yen)

|  |           | Mar. 2016 |           | Mar. 2017 |           | Mar. 2018 |           | Mar. 2019 |           | Mar. 2020 | Sep. 2020 |
|--|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
|  | Sep. 2015 |           | Sep. 2016 |           | Sep. 2017 |           | Sep. 2018 |           | Sep. 2019 |           |           |
| Loan income ((iii)/(iv) X Number of days for adjustment) | 28.4      | 57.1      | 27.9      | 55.7      | 27.3      | 54.8      | 27.9      | 56.3      | 28.2      | 56.0      | 26.9      |
| Deposit and loan direct profit margin (iii)              | 1.170%    | 1.165%    | 1.111%    | 1.099%    | 1.029%    | 1.029%    | 1.019%    | 1.027%    | 1.023%    | 1.014%    | 0.955%    |
| Loans yield  | 1.208%    | 1.202%    | 1.136%    | 1.125%    | 1.057%    | 1.054%    | 1.045%    | 1.050%    | 1.044%    | 1.033%    | 0.962%    |
| Deposit cost   | 0.038%    | 0.037%    | 0.025%    | 0.026%    | 0.028%    | 0.025%    | 0.026%    | 0.023%    | 0.021%    | 0.019%    | 0.007%    |
| Average loan balance (iv)                                | 4,853.9   | 4,905.6   | 5,026.3   | 5,072.1   | 5,292.7   | 5,332.8   | 5,473.8   | 5,491.3   | 5,509.5   | 5,523.1   | 5,634.8   |

(iii) Loans yield - Deposit cost

## **Changes in Average of Earning Assets and Funds Balance**

#### [ Average of earning assets balance]

(Unit: billion yen)

| [All branches]                     |           | Mar. 2016 |           | Mar. 2017 |           | Mar. 2018 |           | Mar. 2019 |           | Mar. 2020 | Sep. 2020 |
|------------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| [All branches]                     | Sep. 2015 |           | Sep. 2016 |           | Sep. 2017 |           | Sep. 2018 |           | Sep. 2019 |           |           |
| Loans                              | 4,853.9   | 4,905.6   | 5,026.3   | 5,072.1   | 5,292.7   | 5,332.8   | 5,473.8   | 5,491.3   | 5,509.5   | 5,523.1   | 5,634.8   |
| Breakdown: large enterprises       | 781.1     | 771.9     | 702.9     | 685.2     | 643.6     | 640.2     | 653.4     | 657.1     | 648.9     | 652.8     | 681.6     |
| Breakdown: second-tier enterprises | 111.0     | 110.4     | 113.8     | 114.4     | 113.7     | 112.8     | 116.5     | 116.8     | 104.4     | 99.9      | 97.8      |
| Breakdown: SMEs                    | 1,841.9   | 1,880.7   | 1,982.0   | 2,014.8   | 2,098.3   | 2,134.0   | 2,218.6   | 2,246.4   | 2,300.3   | 2,315.6   | 2,405.8   |
| Breakdown: individuals             | 1,932.9   | 1,964.7   | 2,058.7   | 2,087.9   | 2,172.3   | 2,197.2   | 2,260.3   | 2,273.9   | 2,302.6   | 2,304.6   | 2,306.8   |
| Breakdown: public loans            | 130.9     | 125.1     | 121.1     | 120.5     | 214.1     | 200.1     | 169.8     | 142.1     | 99.5      | 96.3      | 90.6      |
| Securities                         | 2,100.8   | 2,053.6   | 1,974.5   | 1,978.5   | 1,851.5   | 1,791.4   | 1,572.4   | 1,555.4   | 1,640.7   | 1,660.2   | 1,783.5   |
| Others                             | 166.5     | 183.5     | 133.9     | 140.8     | 136.6     | 140.0     | 161.9     | 151.7     | 134.5     | 137.5     | 179.3     |
| Earning assets in total            | 7,121.2   | 7,142.9   | 7,134.7   | 7,191.6   | 7,280.8   | 7,264.3   | 7,208.1   | 7,198.5   | 7,284.8   | 7,320.9   | 7,597.6   |

<sup>\*</sup> Average balances totaled from all domestic branches are shown as breakdowns. Loans to regional public corporations and the Ministry of Finance (MOF) are included in public loans.

#### [ Average of funds balance]

| [All branches]            |           | Mar. 2016 |           | Mar. 2017 |           | Mar. 2018 |           | Mar. 2019 |           | Mar. 2020 | Sep. 2020 |
|---------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| [All blaticites]          | Sep. 2015 |           | Sep. 2016 |           | Sep. 2017 |           | Sep. 2018 |           | Sep. 2019 |           |           |
| Deposits                  | 6,078.0   | 6,089.8   | 6,206.1   | 6,243.5   | 6,426.0   | 6,448.1   | 6,607.5   | 6,610.9   | 6,735.9   | 6,780.0   | 7,169.5   |
| (Breakdown: individuals)  | 4,540.9   | 4,553.2   | 4,599.5   | 4,635.5   | 4,743.8   | 4,779.3   | 4,865.7   | 4,885.8   | 4,958.3   | 4,995.9   | 5,179.3   |
| (Breakdown: corporations) | 1,262.7   | 1,267.5   | 1,342.0   | 1,351.2   | 1,421.4   | 1,427.3   | 1,465.4   | 1,465.3   | 1,519.2   | 1,534.4   | 1,704.2   |
| Liquid deposits           | 3,866.7   | 3,881.7   | 4,011.9   | 4,055.7   | 4,264.5   | 4,303.5   | 4,483.1   | 4,502.0   | 4,667.2   | 4,725.5   | 5,186.3   |
| Fixed deposits            | 2,211.3   | 2,208.1   | 2,194.1   | 2,187.8   | 2,161.5   | 2,144.6   | 2,124.4   | 2,108.9   | 2,068.7   | 2,054.5   | 1,983.1   |
| Call money                | 78.6      | 66.1      | 69.2      | 72.9      | 48.8      | 45.3      | 19.7      | 26.1      | 17.8      | 16.0      | 16.5      |
| Borrowings                | 189.4     | 219.6     | 255.7     | 263.6     | 320.6     | 321.5     | 339.9     | 356.7     | 425.2     | 430.2     | 584.5     |
| Others                    | 520.8     | 523.4     | 573.3     | 609.0     | 626.8     | 597.6     | 424.7     | 415.5     | 447.0     | 441.7     | 445.7     |
| Funds in total            | 6,866.8   | 6,899.1   | 7,104.3   | 7,189.2   | 7,422.2   | 7,412.8   | 7,391.8   | 7,409.4   | 7,626.0   | 7,668.0   | 8,216.3   |

<sup>\*</sup> Average balances totaled from all domestic branches are shown as breakdowns.

### Changes in the Rates of Yield and the Profit Margins of Interest Rates

#### [ Rates of yield and profit margins of interest rates (all branches) ]

( Unit: %)

|              | [ All branches ]             |             |           | Mar. 2016 |           | Mar. 2017 |           | Mar. 2018 |           | Mar. 2019 |           | Mar. 2020 | Sep. 2020 |
|--------------|------------------------------|-------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
|              | [ All branches ]             |             | Sep. 2015 |           | Sep. 2016 |           | Sep. 2017 |           | Sep. 2018 |           | Sep. 2019 |           |           |
| Earning ass  | sets yield                   | (i)         | 1.21      | 1.20      | 1.18      | 1.18      | 1.23      | 1.16      | 1.19      | 1.13      | 1.07      | 1.01      | 0.94      |
| Breakd       | down: loans yield            | ( ii )      | 1.20      | 1.20      | 1.13      | 1.12      | 1.05      | 1.05      | 1.04      | 1.05      | 1.04      | 1.03      | 0.96      |
| Breakd       | down: securities yield       |             | 1.25      | 1.25      | 1.35      | 1.35      | 1.78      | 1.54      | 1.78      | 1.46      | 1.19      | 0.96      | 0.91      |
| Funding co   | ost                          | (iii)       | 0.06      | 0.06      | 0.06      | 0.08      | 0.10      | 0.10      | 0.10      | 0.09      | 0.08      | 0.08      | 0.03      |
| Deposit      | t cost                       | (iv)        | 0.04      | 0.03      | 0.02      | 0.02      | 0.03      | 0.03      | 0.03      | 0.03      | 0.03      | 0.03      | 0.01      |
| Overall dire | ect profit margin            | (i) — (iii) | 1.15      | 1.14      | 1.12      | 1.10      | 1.13      | 1.06      | 1.09      | 1.04      | 0.99      | 0.93      | 0.91      |
| Deposit an   | nd Ioan direct profit margin | (ii) - (iv) | 1.16      | 1.17      | 1.11      | 1.10      | 1.02      | 1.02      | 1.01      | 1.02      | 1.01      | 1.00      | 0.95      |
| Ratio of ex  | xpenses                      |             | 0.91      | 0.89      | 0.88      | 0.86      | 0.85      | 0.83      | 0.82      | 0.81      | 0.79      | 0.76      | 0.72      |
| Overall pro  | ofit margin                  |             | 0.31      | 0.32      | 0.31      | 0.32      | 0.36      | 0.30      | 0.32      | 0.28      | 0.25      | 0.22      | 0.25      |

<sup>\*</sup> Profit margins are calculated on the table.

#### [ Rates of yield and profit margins of interest rates (domestic transactions) ]

( Unit: %)

| [ Damastia turnastiana ]                            |           | Mar. 2016 |           | Mar. 2017 |           | Mar. 2018 |           | Mar. 2019 |           | Mar. 2020 | Sep. 2020 |
|---|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| [ Domestic transactions ]                           | Sep. 2015 |           | Sep. 2016 |           | Sep. 2017 |           | Sep. 2018 |           | Sep. 2019 |           |           |
| Earning assets yield (i)                            | 1.17      | 1.15      | 1.12      | 1.10      | 1.13      | 1.06      | 1.08      | 1.02      | 0.97      | 0.91      | 0.89      |
| Breakdown: loans yield (ii)                         | 1.21      | 1.20      | 1.12      | 1.11      | 1.03      | 1.02      | 0.99      | 0.98      | 0.97      | 0.97      | 0.94      |
| Breakdown: securities yield                         | 1.19      | 1.18      | 1.25      | 1.20      | 1.66      | 1.34      | 1.61      | 1.29      | 1.08      | 0.83      | 0.85      |
| Funding cost (iii)                                  | 0.03      | 0.03      | 0.02      | 0.01      | 0.01      | 0.01      | 0.01      | 0.01      | 0.00      | 0.00      | 0.00      |
| Deposit cost (iv)                                   | 0.03      | 0.03      | 0.01      | 0.01      | 0.01      | 0.01      | 0.01      | 0.00      | 0.00      | 0.00      | 0.00      |
| Overall direct profit margin ( i ) - (iii)          | 1.14      | 1.12      | 1.10      | 1.09      | 1.12      | 1.05      | 1.07      | 1.01      | 0.97      | 0.91      | 0.89      |
| Deposit and loan direct profit margin $(ii) - (iv)$ | 1.18      | 1.17      | 1.11      | 1.10      | 1.02      | 1.01      | 0.98      | 0.98      | 0.97      | 0.97      | 0.94      |
| Ratio of expenses                                   | 0.89      | 0.88      | 0.86      | 0.85      | 0.83      | 0.81      | 0.81      | 0.79      | 0.77      | 0.75      | 0.71      |
| Overall profit margin                               | 0.27      | 0.27      | 0.27      | 0.27      | 0.32      | 0.27      | 0.30      | 0.26      | 0.23      | 0.20      | 0.23      |

<sup>\*</sup> Profit margins are calculated on the table.

# **Changes in Loans and Deposits (by Region)**

#### [ Loans (ending balance) ]

(Unit: billion yen)

| [ Damaskia husushaa ]    | End o    | of Mar. 2016 | End o    | of Mar. 2017 | End o    | f Mar. 2018 | End o    | f Mar. 2019 | End o    | of Mar. 2020 | End of    |
|--------------------------|----------|--------------|----------|--------------|----------|-------------|----------|-------------|----------|--------------|-----------|
| [ Domestic branches ]    | Sep.2015 |              | Sep.2016 |              | Sep.2017 |             | Sep.2018 |             | Sep.2019 |              | Sep. 2020 |
| Gunma                    | 2,242.4  | 2,265.8      | 2,282.0  | 2,294.9      | 2,302.1  | 2,339.1     | 2,347.7  | 2,356.8     | 2,356.7  | 2,372.1      | 2,429.2   |
| Saitama                  | 939.7    | 983.7        | 1,016.8  | 1,053.0      | 1,069.2  | 1,101.2     | 1,119.2  | 1,139.4     | 1,134.6  | 1,133.1      | 1,136.7   |
| Tochigi                  | 422.8    | 443.0        | 456.5    | 471.4        | 484.1    | 495.0       | 506.6    | 514.2       | 510.3    | 509.4        | 513.1     |
| Tokyo,Kanagawa,and Osaka | 1,179.3  | 1,177.7      | 1,171.7  | 1,186.1      | 1,236.8  | 1,270.9     | 1,305.7  | 1,299.8     | 1,301.5  | 1,320.9      | 1,362.9   |
| Head Office, etc.        | 109.9    | 123.6        | 130.7    | 170.5        | 298.9    | 262.9       | 212.3    | 202.3       | 205.9    | 212.3        | 208.1     |
| Total                    | 4,894.4  | 4,994.0      | 5,057.8  | 5,176.0      | 5,391.3  | 5,469.3     | 5,491.6  | 5,512.7     | 5,509.2  | 5,548.0      | 5,650.2   |

#### [ Deposits (ending balance) ]

|                          | End o    | f Mar. 2016 | End o    | f Mar. 2017 | End o    | of Mar. 2018 | End o    | f Mar. 2019 | End o    | of Mar. 2020 | End of    |
|--------------------------|----------|-------------|----------|-------------|----------|--------------|----------|-------------|----------|--------------|-----------|
| [ Domestic branches ]    | Sep.2015 |             | Sep.2016 |             | Sep.2017 |              | Sep.2018 |             | Sep.2019 |              | Sep. 2020 |
| Gunma                    | 4,929.6  | 5,083.9     | 5,010.6  | 5,253.6     | 5,209.0  | 5,407.9      | 5,375.0  | 5,537.7     | 5,500.7  | 5,752.1      | 5,988.2   |
| Saitama                  | 603.3    | 605.3       | 613.6    | 629.3       | 639.2    | 646.6        | 655.6    | 654.5       | 654.2    | 662.4        | 708.4     |
| Tochigi                  | 354.2    | 352.6       | 351.5    | 356.3       | 360.4    | 362.3        | 365.3    | 364.9       | 364.1    | 369.8        | 391.4     |
| Tokyo,Kanagawa,and Osaka | 137.8    | 160.3       | 169.3    | 176.9       | 192.5    | 202.7        | 224.6    | 217.6       | 237.1    | 215.2        | 216.5     |
| Head Office, etc.        | 37.1     | 33.0        | 23.3     | 39.7        | 29.9     | 33.2         | 22.0     | 22.8        | 28.9     | 30.9         | 51.1      |
| Total                    | 6,062.2  | 6,235.2     | 6,168.4  | 6,455.8     | 6,431.3  | 6,652.7      | 6,642.7  | 6,797.7     | 6,785.1  | 7,030.7      | 7,355.8   |

# Changes in Loans (by Type and by Size)

#### [ Loan balances (by type and by size) ]

|   |          |           |          |           |          |           |          |           |          | (Offic.   | billion yen |
|---|----------|-----------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|-------------|
|   | End of   | Mar. 2016 | End of   | Mar. 2017 | End of   | Mar. 2018 | End of   | Mar. 2019 | End of   | Mar. 2020 | End of      |
|   | Sep.2015 |           | Sep.2016 |           | Sep.2017 |           | Sep.2018 |           | Sep.2019 |           | Sep.2020    |
| ans   | 4,950.0  | 5,047.3   | 5,100.0  | 5,224.2   | 5,442.1  | 5,518.6   | 5,549.5  | 5,565.4   | 5,557.3  | 5,602.3   | 5,702.      |
| Domestic branches                             | 4,894.4  | 4,994.0   | 5,057.8  | 5,176.0   | 5,391.3  | 5,469.3   | 5,491.6  | 5,512.7   | 5,509.2  | 5,548.0   | 5,650.      |
| Corporations                                  | 2,744.3  | 2,781.8   | 2,776.3  | 2,808.6   | 2,852.5  | 2,927.3   | 2,976.7  | 2,991.5   | 2,986.3  | 3,022.3   | 3,139.      |
| Large enterprises                             | 719.2    | 680.2     | 611.3    | 579.1     | 567.4    | 564.9     | 579.5    | 554.2     | 558.0    | 566.8     | 579.        |
| Second-tier enterprises                       | 111.4    | 108.0     | 115.4    | 114.4     | 113.4    | 112.1     | 119.6    | 110.8     | 93.6     | 95.0      | 95          |
| SMEs  | 1,913.7  | 1,993.6   | 2,049.5  | 2,115.0   | 2,171.7  | 2,250.2   | 2,277.5  | 2,326.4   | 2,334.6  | 2,360.4   | 2,464       |
| Breakdown: excluding strategic branch offices | 1,746.8  | 1,841.9   | 1,892.8  | 1,962.1   | 2,020.8  | 2,099.9   | 2,140.5  | 2,195.1   | 2,215.5  | 2,235.8   | 2,330       |
| Public entities                               | 120.1    | 109.5     | 114.5    | 106.7     | 106.0    | 102.2     | 102.4    | 97.8      | 94.7     | 87.6      | 86          |
| Regional public corporations                  | 2.1      | 3.0       | 1.9      | 2.9       | 1.9      | 2.7       | 1.8      | 2.5       | 1.7      | 2.4       | 1           |
| Municipal authorities                         | 117.9    | 106.5     | 112.6    | 103.8     | 104.1    | 99.5      | 100.5    | 95.3      | 93.0     | 85.1      | 84          |
| Central government                            | -        | -         | -        | 20.9      | 136.7    | 89.4      | 22.6     | -         | -        | _         |             |
| Individuals                                   | 1,975.2  | 2,039.4   | 2,100.7  | 2,159.3   | 2,207.1  | 2,254.5   | 2,281.8  | 2,305.6   | 2,309.5  | 2,314.7   | 2,307       |
| Housing-related loans                         | 1,910.7  | 1,972.2   | 2,031.2  | 2,087.6   | 2,134.7  | 2,180.9   | 2,207.3  | 2,230.2   | 2,228.3  | 2,233.3   | 2,229       |
| Housing loans                                 | 1,270.2  | 1,285.1   | 1,293.6  | 1,300.5   | 1,307.4  | 1,314.8   | 1,316.3  | 1,317.0   | 1,313.7  | 1,312.4   | 1,314       |
| Apartment loans                               | 466.1    | 491.9     | 519.8    | 546.9     | 568.4    | 593.4     | 613.3    | 631.6     | 641.7    | 651.4     | 649         |
| Others  | 174.4    | 195.1     | 217.7    | 240.1     | 258.8    | 272.5     | 277.6    | 281.5     | 272.8    | 269.4     | 264         |
| Unsecured consumer loans                      | 34.8     | 38.6      | 41.6     | 44.8      | 46.6     | 48.8      | 50.0     | 51.5      | 53.2     | 54.6      | 53          |
| Other loans to individuals                    | 29.5     | 28.5      | 27.8     | 26.8      | 25.6     | 24.6      | 24.5     | 23.9      | 27.9     | 26.7      | 24          |
| Cross-border, etc.                            | 54.7     | 63.2      | 66.1     | 80.3      | 88.8     | 95.8      | 107.9    | 117.6     | 118.5    | 123.3     | 116         |
| Overseas branch                               | 55.6     | 53.2      | 42.2     | 48.2      | 50.7     | 49.2      | 57.9     | 52.7      | 48.0     | 54.2      | 52          |

<sup>\*</sup> Cross-border, etc. includes structured finance.

# **Changes in Loans to SMEs (by Industry)**

#### [ Breakdown of loans to SMEs (outstanding loan by industry) ]

| SMEs (domestic branches)    | End of   | Mar. 2019 | End of   | Mar. 2020 | End of   |
|-----------------------------|----------|-----------|----------|-----------|----------|
| [Breakdown: by industry(1)] | Sep.2018 |           | Sep.2019 |           | Sep.2020 |
| Manufacturing               | 444.5    | 453.2     | 457.9    | 463.2     | 480.8    |
| Gunma                       | 265.1    | 268.3     | 276.4    | 279.1     | 296.3    |
| Saitama                     | 90.4     | 93.8      | 92.2     | 93.6      | 92.0     |
| Tochigi                     | 61.3     | 62.6      | 61.3     | 62.8      | 63.6     |
| Tokyo and Kanagawa          | 22.5     | 22.8      | 22.3     | 21.8      | 23.0     |
| Others                      | 5.2      | 5.6       | 5.6      | 5.6       | 5.7      |
| Construction                | 159.9    | 168.0     | 159.9    | 165.0     | 176.2    |
| Gunma                       | 95.7     | 101.9     | 97.8     | 102.8     | 109.2    |
| Saitama                     | 30.1     | 30.9      | 27.5     | 28.5      | 29.8     |
| Tochigi                     | 17.8     | 18.5      | 17.6     | 17.4      | 19.8     |
| Tokyo and Kanagawa          | 14.9     | 15.2      | 15.3     | 14.1      | 15.1     |
| Others                      | 1.4      | 1.5       | 1.7      | 2.0       | 2.2      |
| Wholesaling and retailing   | 323.7    | 324.2     | 336.4    | 332.1     | 350.6    |
| Gunma                       | 173.2    | 168.3     | 180.2    | 177.1     | 186.5    |
| Saitama                     | 72.6     | 74.5      | 76.5     | 76.5      | 83.0     |
| Tochigi                     | 35.4     | 36.0      | 35.8     | 35.7      | 37.7     |
| Tokyo and Kanagawa          | 38.2     | 41.2      | 39.7     | 38.3      | 39.2     |
| Others                      | 4.3      | 4.2       | 4.2      | 4.3       | 3.9      |

|                               |          |           |          | (Unit:    | billion yen) |
|-------------------------------|----------|-----------|----------|-----------|--------------|
| SMEs (domestic branches)      | End of   | Mar. 2019 | End of   | Mar. 2020 | End of       |
| [Breakdown: by industry(2)]   | Sep.2018 |           | Sep.2019 |           | Sep.2020     |
| Real estate                   | 456.6    | 469.5     | 465.0    | 464.8     | 452.8        |
| Gunma                         | 120.4    | 124.3     | 123.5    | 126.9     | 126.0        |
| Saitama                       | 151.1    | 155.6     | 155.6    | 155.4     | 151.3        |
| Tochigi                       | 52.4     | 53.9      | 52.9     | 51.1      | 49.7         |
| Tokyo and Kanagawa            | 129.2    | 132.1     | 128.8    | 127.1     | 121.1        |
| Others                        | 3.5      | 3.6       | 4.2      | 4.1       | 4.4          |
| Healthcare and public welfare | 261.3    | 267.3     | 269.4    | 271.0     | 293.5        |
| Gunma                         | 113.7    | 114.4     | 114.2    | 115.7     | 124.8        |
| Saitama                       | 63.7     | 64.9      | 64.9     | 62.8      | 65.8         |
| Tochigi                       | 14.0     | 14.4      | 14.6     | 14.9      | 15.5         |
| Tokyo and Kanagawa            | 67.1     | 70.6      | 73.0     | 74.8      | 84.7         |
| Others                        | 2.8      | 2.9       | 2.7      | 2.6       | 2.6          |
| Other services                | 232.0    | 238.8     | 241.5    | 238.1     | 266.4        |
| Gunma                         | 125.5    | 129.9     | 130.1    | 129.2     | 148.1        |
| Saitama                       | 49.5     | 50.2      | 49.9     | 49.4      | 53.5         |
| Tochigi                       | 27.1     | 28.6      | 30.1     | 29.2      | 31.2         |
| Tokyo and Kanagawa            | 27.3     | 27.4      | 29.5     | 28.3      | 31.3         |
| Others                        | 2.6      | 2.6       | 1.8      | 1.9       | 2.1          |

### **Status of Housing-related Loans**

#### [ Breakdown of housing loans/apartment loans (outstanding loan by region) ]

(Unit: billion yen)

|   |                    | End of   | End o    | f Mar. 2016 | End o    | f Mar. 2017 | End o    | f Mar. 2018 | End o    | f Mar. 2019 | End o    | f Mar. 2020 | End of   |
|---|--------------------|----------|----------|-------------|----------|-------------|----------|-------------|----------|-------------|----------|-------------|----------|
|   |                    | Sep.2015 | Sep.2015 |             | Sep.2016 |             | Sep.2017 |             | Sep.2018 |             | Sep.2019 |             | Sep.2020 |
| Н | ousing loans       | 1,250.5  | 1,270.2  | 1,285.1     | 1,293.6  | 1,300.5     | 1,307.4  | 1,314.8     | 1,316.3  | 1,317.0     | 1,313.7  | 1,312.4     | 1,314.9  |
|   | Gunma              | 719.1    | 720.5    | 720.4       | 716.8    | 712.8       | 708.5    | 706.7       | 703.4    | 701.5       | 698.3    | 698.1       | 699.2    |
|   | Saitama            | 309.5    | 315.9    | 320.0       | 321.8    | 323.8       | 325.8    | 327.7       | 327.7    | 326.5       | 324.1    | 320.9       | 318.8    |
|   | Tochigi            | 119.3    | 119.4    | 119.9       | 119.2    | 118.1       | 117.2    | 116.5       | 115.8    | 114.4       | 113.1    | 111.2       | 110.1    |
|   | Tokyo and Kanagawa | 102.4    | 114.2    | 124.6       | 135.7    | 145.6       | 155.8    | 163.7       | 169.4    | 174.4       | 178.0    | 182.0       | 186.6    |
| Α | partment loans     | 440.9    | 466.1    | 491.9       | 519.8    | 546.9       | 568.4    | 593.4       | 613.3    | 631.6       | 641.7    | 651.4       | 649.7    |
|   | Gunma              | 220.8    | 226.5    | 233.1       | 240.0    | 247.0       | 251.4    | 255.6       | 257.8    | 259.3       | 259.6    | 259.9       | 256.7    |
|   | Saitama            | 100.8    | 107.2    | 113.5       | 119.5    | 126.5       | 129.5    | 135.4       | 141.4    | 147.7       | 150.2    | 154.0       | 154.2    |
|   | Tochigi            | 85.2     | 89.6     | 94.3        | 99.6     | 103.1       | 106.1    | 110.0       | 112.4    | 114.6       | 116.1    | 116.0       | 115.5    |
|   | Tokyo and Kanagawa | 34.0     | 42.7     | 50.8        | 60.5     | 70.3        | 81.2     | 92.3        | 101.6    | 109.8       | 115.6    | 121.3       | 123.1    |

#### Status of loans for investment real estate 1

(Unit: billion yen)

|     |                                       |                     |        |                |                   |                     |           |                |                   |                     |           | (Offic.        | Dillion you       |  |
|-----|---------------------------------------|---------------------|--------|----------------|-------------------|---------------------|-----------|----------------|-------------------|---------------------|-----------|----------------|-------------------|--|
|     |                                       |                     | Mar.   | 2018           |                   |                     | Mar. 2019 |                |                   |                     | Mar. 2020 |                |                   |  |
|     |                                       | Year-end<br>balance | Change | Rate of change | Conposition ratio | Year-end<br>balance | Change    | Rate of change | Conposition ratio | Year-end<br>balance | Change    | Rate of change | Conposition ratio |  |
| Tot | al loan balance                       | 5,518.6             | 294.3  | 5.6%           | 100.0%            | 5,565.4             | 46.8      | 0.8%           | 100.0%            | 5,602.3             | 36.8      | 0.7%           | 100.0%            |  |
| Е   | Breakdown: for investment real estate | 957.5               | 113.7  | 13.5%          | 17.3%             | 1,026.6             | 69.0      | 7.2%           | 18.4%             | 1,038.4             | 11.8      | 1.2%           | 18.5%             |  |
|     | Breakdown: whole building             | 207.0               | 53.4   | 34.8%          | 3.7%              | 227.2               | 20.1      | 9.7%           | 4.0%              | 220.8               | -6.3      | -2.8%          | 3.9%              |  |
|     | Breakdown: asset management companies | 51.9                | 16.0   | 44.8%          | 0.9%              | 61.0                | 9.1       | 17.6%          | 1.0%              | 59.1                | -1.9      | -3.1%          | 1.1%              |  |
|     | Breakdown: salaried workers           | 31.8                | 6.8    | 27.5%          | 0.5%              | 32.5                | 0.7       | 2.2%           | 0.5%              | 31.7                | -0.8      | -2.6%          | 0.6%              |  |

<sup>\*</sup> Loans for investment real estate: loans for funds used by individuals (includig asset management companies, etc.) to purchage residential and lodging real estate, such as apartments, condominiums, and guest houses, for investment purposes.

#### Oefault rate >

(Llpi+: 0

SCR and vacancy rate >

| <br>✓ Default rate >       |           | (Unit: %) |
|----------------------------|-----------|-----------|
|                            | Mar. 2019 | Mar. 2020 |
| For investment real estate | 0.32      | 0.26      |
| Breakdown: apratment loans | 0.07      | 0.13      |

| Ī |              |         |       | Mar.             | 2019             |                       | Mar. 2020 |                  |                  |                       |  |  |
|---|--------------|---------|-------|------------------|------------------|-----------------------|-----------|------------------|------------------|-----------------------|--|--|
|   |              |         | Total | Maebashi<br>city | Takasaki<br>city | Tokyo and<br>Kanagawa | Total     | Maebashi<br>city | Takasaki<br>city | Tokyo and<br>Kanagawa |  |  |
|   | Vacancy rate | (%)     | 5.0   | 9.2              | 5.1              | 2.1                   | 4.5       | 7.4              | 4.5              | 2.8                   |  |  |
| Ī | DSCR         | (times) | 1.36  | 1.30             | 1.34             | 1.45                  | 1.36      | 1.33             | 1.36             | 1.45                  |  |  |

<sup>\*</sup> Cases in inheritance proceedings are excluded.

### **Status of Non-interest Business Profit**

#### [ Breakdown non-interest business profit (excluding gains(losses) on bonds, etc.) (non-consolidated) ]

| /11 1. |      |     |     |
|--------|------|-----|-----|
| (Unit: | mıll | ınn | ver |
|        |      |     |     |

|  | Mar. 2018 |           | Mar. 2019 |           | Mar. 20120 | Sep. 2020 |
|--|-----------|-----------|-----------|-----------|------------|-----------|
|  |           | Sep. 2018 |           | Sep. 2019 |            |           |
| Non-interest business profit               | 12,176    | 6,436     | 11,284    | 5,822     | 10,775     | 5,768     |
| Breakdown: fees and commissions            | 19,306    | 10,362    | 19,103    | 9,803     | 18,727     | 9,996     |
| Breakdown: hee and commission expenses (-) | 8,253     | 4,297     | 8,566     | 4,476     | 8,903      | 4,508     |

#### [ Breakdown non-interest business profits (non-consolidated) ]

|  | Mar.  | Mar. 2018           |          | Mar.                |       | Mar. 2019              |          |                     | Mar. 20120 |                     | Sep.  | 2020               |
|--|-------|---------------------|----------|---------------------|-------|------------------------|----------|---------------------|------------|---------------------|-------|--------------------|
|  |       | (Composition ratio) | Sep.2018 | (Composition ratio) |       | (Composition<br>ratio) | Sep.2019 | (Composition ratio) |            | (Composition ratio) |       | (Composition ratio |
| Corporate service-related                                | 2,403 | 100.0%              | 1,148    | 100.0%              | 2,157 | 100.0%                 | 1,269    | 100.0%              | 2,760      | 100.0%              | 1,002 | 100.0%             |
| Syndicate loans  | 556   | 23.2%               | 275      | 23.9%               | 532   | 24.7%                  | 305      | 24.1%               | 702        | 25.5%               | 220   | 22.0%              |
| Private placement bonds                                  | 331   | 13.8%               | 137      | 12.0%               | 257   | 11.9%                  | 135      | 10.7%               | 290        | 10.5%               | 87    | 8.7%               |
| Business insurance for corporations                      | 164   | 6.8%                | 187      | 16.3%               | 315   | 14.6%                  | 32       | 2.5%                | 50         | 1.8%                | 34    | 3.5%               |
| M&A  | 231   | 9.6%                | 89       | 7.8%                | 181   | 8.4%                   | 152      | 12.0%               | 277        | 10.0%               | 105   | 10.6%              |
| Business matching  | 295   | 12.3%               | 145      | 12.6%               | 307   | 14.2%                  | 210      | 16.6%               | 439        | 15.9%               | 146   | 14.6%              |
| Covenant loans   | _     | 1                   | 49       | 4.3%                | 63    | 2.9%                   | 53       | 4.2%                | 236        | 8.6%                | 154   | 15.4%              |
| Short-term continuous Ioans                              | _     | 1                   | ı        | _                   | 1     | _                      | 19       | 1.5%                | 36         | 1.3%                | 4     | 0.5%               |
| Derivatives (interest and currency)                      | 748   | 31.1%               | 229      | 20.0%               | 434   | 20.2%                  | 316      | 24.9%               | 623        | 22.6%               | 166   | 16.6%              |
| Financial product intermediation for corporations, oters | 75    | 3.2%                | 34       | 3.1%                | 65    | 3.0%                   | 43       | 3.5%                | 104        | 3.8%                | 81    | 8.1%               |
| Assets under custody-related, etc.                       | 4,466 | 100%                | 2,247    | 100.0%              | 4,275 | 100%                   | 1,949    | 100.0%              | 3,858      | 100.0%              | 1,761 | 100.0%             |
| Investment trust   | 3,015 | 67.5%               | 1,325    | 59.0%               | 2,397 | 56.1%                  | 1,073    | 55.1%               | 2,211      | 57.3%               | 1,039 | 59.0%              |
| Insurance (for individuals)                              | 1,308 | 29.3%               | 833      | 37.1%               | 1,686 | 39.4%                  | 757      | 38.8%               | 1,397      | 36.2%               | 513   | 29.2%              |
| Financial product intermediation (for individuals)       | 115   | 2.6%                | 67       | 3.0%                | 130   | 3.1%                   | 75       | 3.9%                | 181        | 4.7%                | 149   | 8.5%               |
| Testamentary trust/Inheritance sorting                   | 26    | 0.6%                | 13       | 0.6%                | 39    | 0.9%                   | 18       | 0.9%                | 30         | 0.8%                | 27    | 1.6%               |
| Trust fee  | 0     | 0.0%                | 7        | 0.3%                | 20    | 0.5%                   | 24       | 1.3%                | 36         | 1.0%                | 30    | 1.7%               |
| Base service commissions                                 | 8,209 | 100%                | 4,120    | 100.0%              | 8,322 | 100%                   | 4,247    | 100.0%              | 8,509      | 100.0%              | 4,208 | 100.0%             |
| Breakdown: domestic exchange                             | 4,680 | 57.0%               | 2,324    | 56.4%               | 4,695 | 56.4%                  | 2,348    | 55.3%               | 4,736      | 55.7%               | 2,319 | 55.1%              |
| Breakdown: agency services                               | 2,505 | 30.5%               | 1,256    | 30.5%               | 2,517 | 30.3%                  | 1,274    | 30.0%               | 2,565      | 30.2%               | 1,263 | 30.0%              |
| Breakdown: banking services                              | 899   | 11.0%               | 476      | 11.6%               | 984   | 11.8%                  | 562      | 13.3%               | 1,085      | 12.8%               | 564   | 13.4%              |

### Status of Marketing Capability for Personal Deposit Financial Assets

[ Balance of deposit financial assets ]

| /1 1 1. |     |       | ١.       |
|---------|-----|-------|----------|
| (Unit:  | hil | lınn  | ven)     |
| (OITIC. |     | 11011 | y O 1 1/ |

|  |           | End of Mar. 2018 |           | End of Mar. 2019 |           | End of Mar. 2020 | End of    |
|--|-----------|------------------|-----------|------------------|-----------|------------------|-----------|
|  | Sep. 2017 |                  | Sep. 2018 |                  | Sep. 2019 |                  | Sep. 2020 |
| Individuals  | 829.1     | 819.0            | 828.4     | 828.9            | 833.5     | 798.9            | 834.5     |
| Investment trust                                       | 254.7     | 248.4            | 246.7     | 243.4            | 240.6     | 210.5            | 224.2     |
| Pension insurance, etc.                                | 487.6     | 474.9            | 473.9     | 473.9            | 472.4     | 469.6            | 469.8     |
| Public bonds (JGBs)                                    | 64.3      | 58.6             | 55.0      | 48.4             | 44.3      | 40.9             | 39.1      |
| Gungin Securities<br>(directry sale or intermediation) | 22.4      | 37.0             | 52.6      | 63.1             | 76.0      | 77.8             | 101.3     |
| Corporations, etc.                                     | 38.9      | 39.2             | 44.8      | 48.6             | 54.1      | 51.8             | 61.5      |
| Bank, non-consolidated                                 | 25.1      | 22.5             | 20.5      | 20.2             | 17.8      | 16.4             | 15.8      |
| Gungin Securities<br>(directry sale or intermediation) | 13.7      | 16.7             | 24.2      | 28.3             | 36.2      | 35.4             | 45.6      |
| Total  | 868.0     | 858.3            | 873.2     | 877.6            | 887.6     | 850.8            | 896.1     |

#### [ Sales amount for marketing capability for deposit financial assets (individuals) ]

|  |            |             |           |            |             |           | (Offic. Dillion you) |
|--|------------|-------------|-----------|------------|-------------|-----------|----------------------|
|  |            |             | Mar. 2018 |            |             | Mar. 2019 | Sep. 2020            |
|  | First half | Second half |           | First half | Second half |           |                      |
| Investment trust                                       | 35.0       | 29.4        | 64.4      | 28.7       | 38.0        | 66.8      | 30.4                 |
| Pension insurance, etc.                                | 18.5       | 18.7        | 37.3      | 17.5       | 14.3        | 31.9      | 12.4                 |
| Public bonds (JGBs)                                    | 3.1        | 3.1         | 6.2       | 3.6        | 2.5         | 6.2       | 2.7                  |
| Gungin Securities<br>(directry sale or intermediation) | 20.4       | 19.0        | 39.5      | 21.7       | 30.8        | 52.6      | 28.0                 |
| Total  | 77.1       | 70.4        | 147.5     | 71.6       | 85.9        | 157.5     | 73.6                 |

### **Status of Investment in Securities**

| [ Breakdown of gain and loss on             | securities, etc. ] |           |           |           |           | (Unit: million yen) |
|---|--------------------|-----------|-----------|-----------|-----------|---------------------|
|   | Mar. 2018          | Sep. 2018 | Mar. 2019 | Sep. 2019 | Mar. 2020 | Sep. 2020           |
| Gain and loss on securities, etc.           | 10,871             | 8,257     | 11,773    | 5,737     | 5,470     | 8,698               |
| Gain and loss on bonds, etc.                | -4,217             | -2,352    | -2,704    | 1,295     | 432       | 2,851               |
| Gain on sale of bonds, etc.                 | 230                | 421       | 584       | 1,295     | 3,717     | 3,150               |
| Gain on redemption of bonds, etc.           | -                  | 35        | 35        | 29        | 39        | 29                  |
| Loss on sales of bonds, etc. ( - )          | 4,412              | 2,804     | 3,284     | _         | 3,295     | 329                 |
| Loss on devaluation of bonds, etc. ( - )    | 35                 | 5         | 39        | 29        | 29        | _                   |
| Gain and loss on stocks, etc.               | 15,088             | 10,609    | 14,478    | 4,442     | 5,038     | 5,846               |
| Gain on sale of stocks, etc.                | 15,414             | 11,079    | 16,159    | 5,849     | 8,125     | 7,216               |
| Loss on sale of stock, etc. ( - )           | 326                | 469       | 1,680     | 1,017     | 1,861     | 1,306               |
| Loss on equity securities charge-offs ( - ) | _                  | _         | _         | 389       | 1,225     | 63                  |

| [ D     |       |    |       |              |
|---------|-------|----|-------|--------------|
| ı Breai | kaown | ОТ | otner | securities ] |

(Unit: billion yen)

|                             | End of M   | lar. 2018               | End of S   | ер. 2018                | End of M   | lar. 2019               | End of S   | ер. 2019                | End of M   | lar. 2020               | End of se  | ep. 2020                |
|-----------------------------|------------|-------------------------|------------|-------------------------|------------|-------------------------|------------|-------------------------|------------|-------------------------|------------|-------------------------|
|                             | Book value | Unrealized gains/losses |
| Other securities            | 1,613.4    | 135.1                   | 1,518.1    | 125.2                   | 1,576.6    | 111.0                   | 1,621.3    | 127.0                   | 1,741.1    | 43.8                    | 1,870.6    | 71.0                    |
| Government bonds            | 343.5      | 8.4                     | 295.7      | 5.8                     | 287.4      | 5.8                     | 275.0      | 6.1                     | 345.7      | 0.8                     | 446.3      | 1.1                     |
| Municipal bonds             | 585.3      | 9.6                     | 616.3      | 7.2                     | 638.3      | 9.4                     | 651.6      | 8.3                     | 692.7      | 5.9                     | 714.9      | 5.4                     |
| Corporate bonds             | 209.8      | 1.4                     | 199.0      | 0.8                     | 199.3      | 2.3                     | 190.8      | 3.0                     | 204.8      | 1.0                     | 204.9      | 1.0                     |
| Stocks                      | 86.7       | 113.9                   | 81.8       | 108.7                   | 73.7       | 85.2                    | 69.9       | 85.6                    | 67.7       | 57.0                    | 87.2       | 62.7                    |
| Investment trusts           | 128.5      | 2.2                     | 166.5      | 1.5                     | 241.2      | 5.5                     | 270.9      | 17.8                    | 236.6      | -20.7                   | 217.5      | - 3.9                   |
| Foreign securities          | 258.7      | -0.6                    | 157.4      | 1.0                     | 133.5      | 2.5                     | 158.8      | 5.9                     | 186.8      | -0.6                    | 195.9      | 4.6                     |
| Yen-denominated securities  | 13.7       | 0.0                     | 10.4       | 0.0                     | 9.9        | 0.0                     | 9.8        | 0.0                     | 10.1       | 0.0                     | 5.1        | 0.0                     |
| Foreign-currency securities | 244.9      | -0.7                    | 146.9      | 0.9                     | 123.5      | 2.5                     | 149.0      | 5.8                     | 176.6      | -0.6                    | 190.7      | 4.5                     |
| Others                      | 0.7        | 0.0                     | 1.1        | 0.0                     | 2.9        | 0.0                     | 4.0        | 0.1                     | 6.5        | 0.3                     | 3.7        | 0.0                     |

[ Bond average yield and duration ]

|                          | Mar.     | 2018    | Sep.     | Sep. 2018 |          | Mar. 2019 |          | Sep. 2019 |          | Mar. 2020 |          | 2020    |
|--------------------------|----------|---------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|----------|---------|
|                          | Domestic | Foreign | Domestic | Foreign   | Domestic | Foreign   | Domestic | Foreign   | Domestic | Foreign   | Domestic | Foreign |
|                          | bonds    | bonds   | bonds    | bonds     | bonds    | bonds     | bonds    | bonds     | bonds    | bonds     | bonds    | bonds   |
| Bond average yield ( %   | 0.72     | 2.19    | 0.66     | 2.92      | 0.62     | 2.86      | 0.54     | 2.14      | 0.49     | 1.91      | 0.36     | 1.30    |
| Modified duration ( year | 4.16     | 3.90    | 3.94     | 2.74      | 4.53     | 2.92      | 5.02     | 4.21      | 5.66     | 4.38      | 6.22     | 3.72    |

# **Status of Capital**

#### [ Status of capital (consolidated) ]

(Unit: billion yen)

|  | End of    | End of Mar. 2016 |           | End of Mar. 2017 |           | End of Mar. 2018 |           | f Mar. 2019 | End of Mar. 2020 |         | End of<br>Sep. 2020 |
|--|-----------|------------------|-----------|------------------|-----------|------------------|-----------|-------------|------------------|---------|---------------------|
|  | Sep. 2015 |                  | Sep. 2016 |                  | Sep. 2017 |                  | Sep. 2018 |             | Sep. 2019        |         | Sep. 2020           |
| Total capital                                    | 468.5     | 467.0            | 469.7     | 498.7            | 521.2     | 522.0            | 540.1     | 529.9       | 557.4            | 505.7   | 536.4               |
| Common equity and other Tier1 capital            | 419.6     | 436.7            | 442.8     | 472.7            | 485.7     | 497.6            | 505.5     | 495.6       | 512.9            | 454.5   | 485.1               |
| Other Tier1 capital                              | ı         | 1                | ı         | 0.7              | 0.6       | 2.9              | 3.0       | 2.7         | 2.9              | -       | -                   |
| Tier2 capital                                    | 48.9      | 30.2             | 26.8      | 25.1             | 34.8      | 21.4             | 31.5      | 31.5        | 41.6             | 51.2    | 51.2                |
| Risk assets                                      | 3,553.4   | 3,698.3          | 3,769.9   | 3,962.8          | 4,021.3   | 4,205.5          | 4,157.1   | 4,325.8     | 4,296.8          | 4,232.1 | 4,265.9             |
| Consolidated Total capital ratio                 | 13.18%    | 12.62%           | 12.45%    | 12.58%           | 12.96%    | 12.41%           | 12.99%    | 12.25%      | 12.97%           | 11.95%  | 12.57%              |
| Consolidated Tier1 ratio                         | 11.80%    | 11.81%           | 11.74%    | 11.94%           | 12.09%    | 11.90%           | 12.23%    | 11.52%      | 12.00%           | 10.74%  | 11.37%              |
| Consolidated common equity and other Tier1 ratio | 11.80%    | 11.81%           | 11.74%    | 11.93%           | 12.07%    | 11.83%           | 12.16%    | 11.45%      | 11.93%           | 10.74%  | 11.37%              |

#### [ Status of capital (non-consolidated) ]

|   |                                       | End of    | End of Mar. 2016 E |           | End of Mar. 2017 |           | End of Mar. 2018 |           | Mar. 2019 |           |         | End of<br>Sep. 2020 |
|---|---------------------------------------|-----------|--------------------|-----------|------------------|-----------|------------------|-----------|-----------|-----------|---------|---------------------|
|   |                                       | Sep. 2015 |                    | Sep. 2016 |                  | Sep. 2017 |                  | Sep. 2018 |           | Sep. 2019 |         | Sep. 2020           |
| Т | otal capital                          | 446.7     | 451.4              | 453.7     | 476.3            | 497.6     | 497.3            | 513.7     | 504.8     | 530.9     | 483.4   | 512.2               |
|   | Common equity and other Tier1 capital | 399.6     | 422.8              | 428.6     | 452.7            | 464.4     | 477.2            | 483.7     | 474.7     | 490.9     | 433.4   | 462.1               |
|   | Tier2 capital                         | 47.0      | 28.6               | 25.1      | 23.6             | 33.2      | 20.0             | 30.0      | 30.0      | 40.0      | 50.0    | 50.0                |
| R | lisk assets                           | 3,502.4   | 3,650.8            | 3,721.5   | 3,913.8          | 3,969.2   | 4,149.5          | 4,095.5   | 4,263.2   | 4,230.2   | 4,175.5 | 4,209.7             |
| Т | otal capital ratio                    | 12.75%    | 12.36%             | 12.19%    | 12.17%           | 12.53%    | 11.98%           | 12.54%    | 11.84%    | 12.55%    | 11.57%  | 12.16%              |
| Т | ier1 ratio                            | 11.41%    | 11.58%             | 11.51%    | 11.56%           | 11.70%    | 11.50%           | 11.81%    | 11.13%    | 11.60%    | 10.37%  | 10.97%              |
| С | common equity and other Tier1 ratio   | 11.41%    | 11.58%             | 11.51%    | 11.56%           | 11.70%    | 11.50%           | 11.81%    | 11.13%    | 11.60%    | 10.37%  | 10.97%              |

## **Status of Risk Management Loans**

#### [ Risk management loans by industry and risk management loans) ]

(Unit: billion yen)

|  | End o | of Mar. 2018        |           |                     | End o | of Mar. 2019        |       |                               | End o | of Mar. 2020        | End of Sep. 2020    |        |
|--|-------|---------------------|-----------|---------------------|-------|---------------------|-------|-------------------------------|-------|---------------------|---------------------|--------|
|  |       | (Composition ratio) | Sep. 2018 | (Composition ratio) |       | (Composition ratio) |       | Sep. 2019 (Composition ratio) |       | (Composition ratio) | (Composition ratio) |        |
| Risk management loans                    | 93.4  | 100.0%              | 96.4      | 100.0%              | 99.4  | 100.0%              | 104.8 | 100.0%                        | 107.1 | 100.0%              | 113.6               | 100.0% |
| Breakdown: manufacturing                 | 22.1  | 23.8%               | 22.8      | 23.7%               | 20.7  | 20.9%               | 22.1  | 21.1%                         | 21.6  | 20.2%               | 25.0                | 22.0%  |
| Breakdown: wholesaling and retailing     | 14.3  | 15.3%               | 14.9      | 15.5%               | 15.7  | 15.8%               | 18.1  | 17.3%                         | 17.9  | 16.8%               | 20.0                | 17.7%  |
| Breakdown: healthcare and public welfare | 13.9  | 15.0%               | 16.3      | 17.0%               | 14.8  | 15.0%               | 16.5  | 15.8%                         | 16.7  | 15.7%               | 15.6                | 13.8%  |
| Breakdown: real estate and goods rental  | 10.1  | 10.9%               | 10.4      | 10.9%               | 11.0  | 11.1%               | 10.1  | 9.7%                          | 10.3  | 9.7%                | 10.7                | 9.4%   |
| Breakdown: other services                | 11.1  | 11.9%               | 10.8      | 11.3%               | 15.1  | 15.2%               | 16.0  | 15.3%                         | 15.6  | 14.6%               | 19.1                | 16.8%  |
| Ratio of risk management loans 1.69%     |       |                     | 1.7       | 73%                 | 1.3   | 78%                 | 1.8   | 88%                           | 1.9   | 91%                 | 1.9                 | 9%     |

\* The ratio of risk management loans in the case where partial direct write-offs are executed

#### [ Credit balance by borrower category ]

| L Circuit Baiailee By Boile          |         | , , _               |           |                     |         |                        |           |                     | (Onit. billion yen) |                     |                  |                     |
|--------------------------------------|---------|---------------------|-----------|---------------------|---------|------------------------|-----------|---------------------|---------------------|---------------------|------------------|---------------------|
|                                      | End o   | f Mar. 2018         |           |                     | End o   | of Mar. 2019           |           |                     | End o               | f Mar. 2020         | End of Sep. 2020 |                     |
|                                      |         | (Composition ratio) | Sep. 2018 | (Composition ratio) |         | (Composition<br>ratio) | Sep. 2019 | (Composition ratio) |                     | (Composition ratio) |                  | (Composition ratio) |
| Normal borrowers                     | 5,028.7 | 89.9%               | 5,137.8   | 91.3%               | 5,158.8 | 91.5%                  | 5,133.8   | 91.2%               | 5,148.1             | 90.5%               | 5,147.6          | 88.8%               |
| Borrowers requiring attention        | 318.0   | 5.7%                | 305.1     | 5.4%                | 321.7   | 5.7%                   | 338.8     | 6.0%                | 386.3               | 6.8%                | 493.1            | 8.5%                |
| Borrowers threatened with bankruptcy | 31.9    | 0.6%                | 33.2      | 0.6%                | 34.5    | 0.6%                   | 37.2      | 0.7%                | 35.8                | 0.6%                | 39.3             | 0.7%                |
| Virtually bankrupt borrowers         | 18.9    | 0.3%                | 19.9      | 0.4%                | 24.0    | 0.4%                   | 20.8      | 0.4%                | 21.6                | 0.4%                | 18.0             | 0.3%                |
| Bankrupt borrowers                   | 6.4     | 0.1%                | 6.1       | 0.1%                | 5.8     | 0.1%                   | 8.2       | 0.1%                | 8.2                 | 0.1%                | 10.1             | 0.2%                |
| Others (municipal authorities, etc.) | 189.1   | 3.4%                | 123.3     | 2.2%                | 95.4    | 1.7%                   | 93.1      | 1.6%                | 85.2                | 1.6%                | 84.6             | 1.5%                |
| Total                                | 5,593.2 | 100.0%              | 5,625.6   | 100.0%              | 5,640.4 | 100.0%                 | 5,632.1   | 100.0%              | 5,685.5             | 100.0%              | 5,793.0          | 100.0%              |

### **Transition in Loans by Borrower Category**

#### [Transaition in loans by borrower category ]

(The numbers of borrowers are shown in parentheses in the upper columns, and the amounts are shown in billions of yen in the lower columns.)

|              |  |          |                     |                   |                    | Er  | nd of Mar.20                       | 20                    |         | -                                   |   |
|--------------|--|----------|---------------------|-------------------|--------------------|---|------------------------------------|-----------------------|---------|-------------------------------------|---|
|              |  |          | Normal<br>borrowers | Expected loss (i) | Expected loss (ii) | Borrowers<br>threatened<br>with<br>bankruptcy | Virtually<br>bankrupt<br>borrowers | Bankrupt<br>borrowers | Others  | Breakdown: full recovery/ repayment | Breakdown:<br>sale and<br>write-off<br>of loans |
|              | Normal borrowers                           | (24,661) | (22,142)            | (1,235)           | (52)               | (8)   | (4)                                | (1)                   | (1,219) | (1,219)                             | 0   |
|              | Normal borrowers                           | 2,911.2  | 2,778.7             | 97.4              | 7.0                | 0.6   | 0.0                                | 0.0                   | 27.5    | 27.5                                | 0.0   |
|              | Expected loss ( i )                        | (5,791)  | (464)               | (4,840)           | (45)               | (45)  | (19)                               | (5)                   | (373)   | (373)                               | 0   |
|              |  | 252.1    | 20.2                | 198.9             | 25.6               | 4.4   | 0.2                                | 0.5                   | 2.3     | 2.3                                 | 0.0   |
|              | Expected loss ( ii )  Borrowers threatened | (433)    | (9)                 | (15)              | (388)              | (11)  | 0                                  | 0                     | (10)    | (10)                                | 0   |
| End          |  | 76.0     | 1.4                 | 2.2               | 70.9               | 1.4   | 0.0                                | 0.0                   | 0.1     | 0.1                                 | 0.0   |
| of           |  | (581)    | 0                   | (2)               | (1)                | (528)   | (27)                               | (2)                   | (21)    | (20)                                | (1)   |
| Mar.<br>2020 | with bankruptcy                            | 31.7     | 0.0                 | 0.0               | 0.1                | 29.3  | 1.3                                | 0.1                   | 0.9     | 0.9                                 | 0.0   |
| 2020         | Virtually bankrupt                         | (290)    | 0                   | 0                 | 0                  | (1)   | (224)                              | (12)                  | (53)    | (42)                                | (11)  |
|              | borrowers                                  | 17.8     | 0.0                 | 0.0               | 0.0                | 0.4   | 13.9                               | 2.2                   | 1.3     | 0.4                                 | 0.8   |
|              | Danker in the measure :                    | (72)     | 0                   | 0                 | 0                  | 0   | 0                                  | (58)                  | (14)    | (2)                                 | (12)  |
|              | Bankrupt borrowers                         | 7.6      | 0.0                 | 0.0               | 0.0                | 0.0   | 0.0                                | 7.3                   | 0.3     | 0.0                                 | 0.2   |
|              | Total                                      | (31,828) | (22,615)            | (6,092)           | (486)              | (593)   | (274)                              | (78)                  | (1,690) | (1,666)                             | (24)  |
|              | Total                                      | 3,297.6  | 2,800.4             | 298.6             | 103.8              | 36.3  | 15.6                               | 10.3                  | 32.6    | 31.5                                | 1.1   |

| Total                                      |               |  |  |  |  |  |  |  |  |  |
|--|---------------|--|--|--|--|--|--|--|--|--|
| Upgrade                                    | Down<br>grade |  |  |  |  |  |  |  |  |  |
| _  | (1,300)       |  |  |  |  |  |  |  |  |  |
| -  | 105.0         |  |  |  |  |  |  |  |  |  |
| (464)                                      | (114)         |  |  |  |  |  |  |  |  |  |
| 20.2                                       | 30.7          |  |  |  |  |  |  |  |  |  |
| (24)                                       | (11)          |  |  |  |  |  |  |  |  |  |
| 3.6  | 1.4           |  |  |  |  |  |  |  |  |  |
| Below borrowers hreatened with bankruptcy) |               |  |  |  |  |  |  |  |  |  |
| (3)  | -             |  |  |  |  |  |  |  |  |  |

| ι | rireaterieu witi | n bankruptcy) |
|---|------------------|---------------|
|   | (3)              |               |
|   | 0.1              | -             |
|   |                  |               |

| (491) | (1,425) |
|-------|---------|
| 23.9  | 137.1   |

- (Notes) 1. What is shown here is transition in borrower categories from the end of March 2020 to the end of September 2020.
  - 2. Outstanding balances are calculated based on self-assessments, including loans, acceptances and guarantees, and foreign exchanges (excluding overseas balances, government/municipal authorities, and individual borrowers).
    - Those with outstanding balances not calculated based on self-assessments are aggregated into the "Normal" category.
  - 3. The figures in the upper columns for "Others" indicate the number of borrowers who have resolved outstanding balances in FY2020 by full collection or repayment, final disposal (such as sale of loans), or other means.
  - 4. The figures in the lower columns for "Others" indicate the amount decreased in FY2020.
  - 5. Expected loss classification (i) is calculated as borrowers requiring attention other than special attention, excluding those with realistic, comprehensive business reconstruction plans. Expected loss classification (ii) is calculated as borrowers requiring attention other than special attention who have realistic, comprehensive business reconstruction plans and borrower requiring special attention.

### **Status of Capital Distribution**

 As the distribution source, a sufficient level in preparation for unexpected economic environment changes, disaster risks, etc. is secured for "common equity and other Tier 1 capital adjusted for profit/loss from valuation, etc."

|     | D. 1  | Seco                 | nd half of FY             | ′2019             | Firs                 | t half of FY2             | 020               |
|-----|---|----------------------|---------------------------|-------------------|----------------------|---------------------------|-------------------|
|     | Risk categories   | Forecast risk amount | Capital to be distributed | Composition ratio | Forecast risk amount | Capital to be distributed | Composition ratio |
| Cr  | edit Risk   | 114.7                | 143.2                     | 37.3%             | 114.5                | 125.6                     | 29.7%             |
| То  | tal market risks  | 62.6                 | 80.6                      | 21.0%             | 87.7                 | 109.9                     | 26.0%             |
|     | Market risk (investment securities shares, investment trusts, etc.) | 36.2                 | 48.7                      | 12.7%             | 64.4                 | 82.0                      | 19.4%             |
|     | Market risk (trading)   | 0.5                  | 0.5                       | 0.1%              | 0.5                  | 0.5                       | 0.1%              |
|     | Market risk (loans and deposits, etc.)                              | 25.9                 | 31.4                      | 8.2%              | 22.7                 | 27.4                      | 6.5%              |
| St  | rategically held stocks   | _                    | 5.4                       | 1.4%              | _                    | _                         | _                 |
| Or  | perational risk   | 12.6                 | 12.6                      | 3.3%              | 13.2                 | 13.2                      | 3.1%              |
| Su  | bsidiaries risk   | -                    | -                         | _                 | 6.2                  | 6.9                       | 1.6%              |
| То  | rtal capital distribution •••(a)                                    | 189.9                | 241.8                     | 63.0%             | 221.6                | 255.6                     | 60.4%             |
| Dis | stribution source ···(b)  | -                    | 383.6                     | 100.0%            | -                    | 423.4                     | 100.0%            |
| Вι  | uffer (b) - (a)   | -                    | 141.8                     | 37.0%             | -                    | 167.8                     | 39.6%             |

### **List of Group Companies**



The Gunma Bank, Ltd.

**Banking business** 

Developing diverse financial solutions through innovation in services to provide



**Securities business** 

 Supporting diverse needs for the management of equities, bonds, and other assets



Leasing business

 Supporting needs for effective introduction of equipment



Management consulting services

 Providing the optimal solutions for the issues of each individual company

Gunma Finance (Hong Kong)

Banking business

Supporting companies advancing to Asia

Gunma Credit Guarantee Co., Ltd.

Credit guarantee services

Assisting customers realizing their dreams, such as housing and vehicles

Gunma Chuo Kogyo Co., Ltd.

Transport of goods Maintenance of ATMs

 Supporting banking infrastructure through transportation and maintenance



System development System sales

Supporting improvement of productivity through systematization



**Credit services** 

Realizing diverse payment methods and cashless transactions



Investment trust management services

 Promoting asset formation through the core and satellite management strategy

### **Summary of Financial Results of Group Companies**

[ Summary of financial results of group companies for the year ended September 2020]

| <u> </u> | Juninal y of Infantolal Les                     | uits of group    | oompanies roi | cito your c          | maca ocpe         | CITIDOT ZOZO              | / 1    |               | (Unit: billion yen)     |
|----------|---|------------------|---------------|----------------------|-------------------|---------------------------|--------|---------------|-------------------------|
|          |   | Bank.            | Total of      |                      |                   |                           |        | Consolidation | Consolidated            |
|          |   | non-consolidated | subsidiaries  | Gungin<br>Securities | Gungin<br>Leasing | Gunma Credit<br>Guarantee | Others | offset        | financial<br>statements |
| Co       | re business gross profit                        | 40.1             | 3.8           | 1.2                  | 1.1               | 1.2                       | 0.1    | -0.6          | 43.3                    |
|          | Net interest income                             | 34.4             | 0.0           | 0.0                  | -0.1              | 0.0                       | 0.0    | 0.0           | 34.2                    |
|          | Non-interest business profit                    | 5.7              | 3.9           | 1.2                  | 1.3               | 1.2                       | 0.0    | -0.5          | 9.0                     |
|          | Net fees and commissions                        | 5.4              | 1.5           | 0.2                  | -                 | 1.2                       | 0.0    | -0.2          | 6.7                     |
|          | Other business profit                           | 0.2              | 2.3           | 1.0                  | 1.3               | _                         | 0.0    | -0.2          | 2.3                     |
| Exp      | penses  | 27.2             | 1.5           | 0.7                  | 0.5               | 0.1                       | 0.1    | -0.6          | 28.1                    |
| Otl      | ners  | 1.6              | -0.5          | 0.0                  | -0.4              | -0.1                      | 0.0    | 0.0           | 1.1                     |
|          | Breakdown: gain and loss<br>on securities, etc. | 8.6              | 0.0           | _                    | 0.0               | -                         | 0.0    | -             | 8.6                     |
|          | Breakdown: credit costs (-)                     | 5.9              | 0.5           | _                    | 0.4               | 0.1                       | 0.0    | 0.0           | 6.5                     |
| Or       | dinary profit                                   | 14.6             | 1.7           | 0.4                  | 0.2               | 0.9                       | 0.0    | 0.0           | 16.4                    |
| Ne       | t income  | 10.9             | 1.2           | 0.3                  | 0.2               | 0.6                       | 0.0    | 0.0           | 12.3                    |

[ Summary of financial results of group companies for the year ended September 2019] (Unit: billion yen)

|                 |  | Bank,<br>non-consolidated | Total of subsidiaries | Gungin<br>Securities | Gungin<br>Leasing | Gunma Credit<br>Guarantee | Others | Consolidation offset | Consolidated<br>financial<br>statements |
|-----------------|--|---------------------------|-----------------------|----------------------|-------------------|---------------------------|--------|----------------------|---|
| Со              | re business gross profit                     | 41.6                      | 3.4                   | 0.8                  | 1.1               | 1.2                       | 0.1    | -0.5                 | 44.5                                    |
|                 | Net interest income                          | 35.8                      | -0.0                  | -0.0                 | -0.1              | 0.0                       | 0.0    | -0.0                 | 35.8                                    |
| 1               | Non-interest business profit                 | 5.8                       | 3.4                   | 0.8                  | 1.3               | 1.2                       | 0.0    | -0.5                 | 8.7                                     |
|                 | Net fees and commissions                     | 5.3                       | 1.5                   | 0.2                  | -                 | 1.2                       | 0.0    | -0.2                 | 6.6                                     |
|                 | Other business profit                        | 0.4                       | 1.9                   | 0.6                  | 1.3               | _                         | 0.0    | -0.3                 | 2.1                                     |
| Expenses        |  | 28.0                      | 1.3                   | 0.6                  | 0.5               | 0.1                       | 0.0    | -0.5                 | 28.8                                    |
| Otl             | hers   | 3.3                       | -0.2                  | 0.0                  | -0.3              | 0.0                       | 0.0    | 0.0                  | 3.1                                     |
|                 | Breakdown: gain and loss on securities, etc. | 5.7                       | 1                     | -                    | -                 | -                         | 1      | -                    | 5.7                                     |
| E               | Breakdown: credit costs (-)                  | 2.3                       | 0.3                   | _                    | 0.3               | -0.0                      | 0.0    | -0.0                 | 2.6                                     |
| Ordinary profit |  | 17.0                      | 1.7                   | 0.2                  | 0.3               | 1.1                       | 0.0    | 0.0                  | 18.8                                    |
| Net income      |  | 12.2                      | 1.1                   | 0.1                  | 0.1               | 0.7                       | 0.0    | -0.0                 | 13.4                                    |

(Unit: hillion ven)

### **Status of Shareholders**

#### [ Shareholder composition ]

(Unit: 1,000 shares)

|  | End of Mar. 2018 |                   | End of Mar. 2019 |                   |                  |                   | End of Mar. 2020 |                   |                  | lar. 2020         | End of Sep. 2020 |                   |
|--|------------------|-------------------|------------------|-------------------|------------------|-------------------|------------------|-------------------|------------------|-------------------|------------------|-------------------|
|  |                  |                   | End of Sep. 2018 |                   |                  |                   | End of Sep. 2019 |                   |                  |                   |                  |                   |
|  | Number of shares | Composition ratio |
| Financial insititutions                      | 177,106          |                   | 164,298          |                   | 165,783          |                   | 153,607          | 34.45%            | 153,409          |                   | 158,750          |                   |
| Securities companies                         | 5,118            | 1.11%             | 7,436            | 1.64%             | 10,243           | 2.26%             | 8,913            | 2.00%             | 4,509            | 1.04%             | 5,097            | 1.17%             |
| Other domestic corporations                  | 81,021           | 17.58%            | 80,639           | 17.77%            | 80,148           | 17.66%            | 78,235           | 17.55%            | 78,415           | 17.99%            | 77,660           | 17.81%            |
| Government and municipalities                | 8,332            | 1.81%             | 8,332            | 1.83%             | 8,332            | 1.84%             | 8,332            | 1.87%             | 8,332            | 1.91%             | 8,332            | 1.91%             |
| Foreign corporations/<br>Foreign individuals | 78,881           | 17.11%            | 88,175           | 19.43%            | 75,927           | 16.73%            | 78,501           | 17.60%            | 77,547           | 17.79%            | 74,573           | 17.11%            |
| Individuals/others (employees,etc.)          | 83,621           | 18.14%            | 83,941           | 18.49%            | 86,386           | 19.03%            | 91,898           | 20.61%            | 97,297           | 22.32%            | 95,926           | 22.01%            |
| Treasury stock                               | 26,805           | 5.82%             | 21,064           | 4.64%             | 27,065           | 5.96%             | 26,398           | 5.92%             | 16,375           | 3.76%             | 15,547           | 3.57%             |
| Total  | 460,888          | 100%              | 453,888          | 100%              | 453,888          | 100%              | 445,888          | 100%              | 435,888          | 100%              | 435,888          | 100%              |

#### [ Status of major shareholders ]

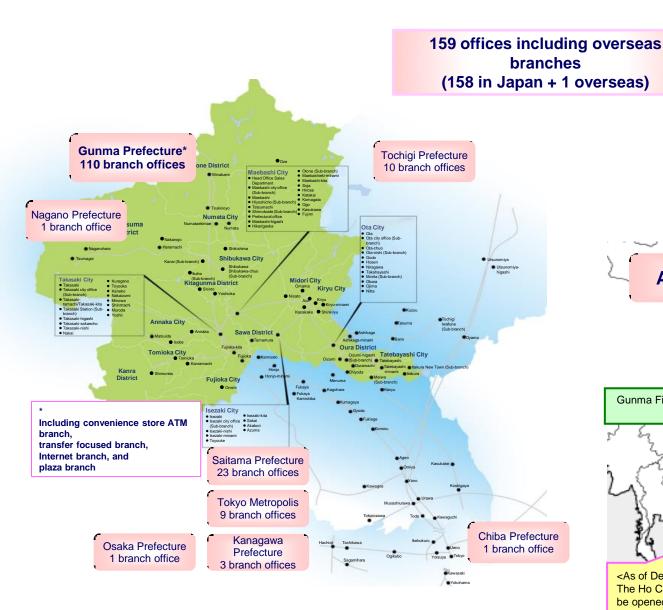
(Unit: 1,000 shares)

|   |         |                       | (01110. 1)  | OOO SHALCS/         |                       |
|---|---------|-----------------------|---|---------------------|-----------------------|
| End of Mar. 2020  |         | Ratio of shareholding | End of Sep. 2020  | Ownership of shares | Ratio of shareholding |
| The Master Trust bank of Japan, Ltd. (Account in trust) |         | 5.34%                 | The Master Trust bank of Japan, Ltd. (Account in trust) | 27,014              | 6.42%                 |
| Japan Trustee Services Bank, Ltd. (Account in trust)    | 19,998  | 4.76%                 | Custody Bank of Japan, Ltd. (Account in trust)          | 20,794              | 4.94%                 |
| Gunma Bank Employees' Shareholding Association          | 12,633  | 3.01%                 | Gunma Bank Employees' Shareholding Association          | 12,808              | 3.04%                 |
| Japan Trustee Services Bank, Ltd. (Account in trust 9)  | 11,815  | 2.81%                 | Custody Bank of Japan, Ltd. (Account in trust 9)        | 11,694              | 2.78%                 |
| Meiji Yasuda Life Insurance Company                     | 11,056  | 2.63%                 | Meiji Yasuda Life Insurance Company                     | 11,056              | 2.63%                 |
| Sumitomo Life Insurance Company                         | 10,657  | 2.54%                 | Sumitomo Life Insurance Company                         | 10,657              | 2.53%                 |
| Japan Trustee Services Bank, Ltd. (Account in trust 5)  | 7,887   | 1.88%                 | Custody Bank of Japan, Ltd. (Account in trust 4)        | 8,004               | 1.90%                 |
| Japan Trustee Services Bank, Ltd. (Account in trust 4)  | 7,747   | 1.84%                 | Custody Bank of Japan, Ltd. (Account in trust 5)        | 7,900               | 1.87%                 |
| Nippon Life Insurance Company                           | 7,608   | 1.81%                 | Nippon Life Insurance Company                           | 7,608               | 1.81%                 |
| JP MORGAN CHASE BANK 385151                             | 7,380   | 1.75%                 | Toyo Seikan Group Holdings, Ltd.                        | 7,330               | 1.74%                 |
| Total   | 119,188 | 28.41%                | Total   | 124,868             | 29.70%                |

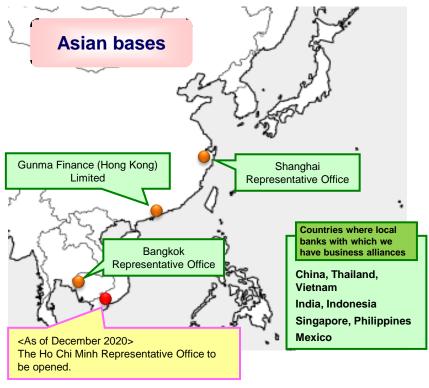
<sup>\*</sup> The above excludes treasury stock. (The ratio of shareholding is calculated by excluding treasury stock.)

<sup>\*\*</sup> Japan Trustee Services Bank, Ltd., JTC Holdings, Ltd. and Trust & Custody Services Bank, Ltd. merged on July 27, 2020, and the trade name was changed to Custody Bank of Japan, Ltd.

### **Branch Office Network**







<sup>\*</sup> The above as of end of September 2020.



This document contains descriptions on the future performance of the banking group. These descriptions do not guarantee such future performance, for which naturally there are risks and uncertainty. Please note that future performance may deviate from the targets due to changes in the business environment and other reasons.

If you have further inquiries, please contact:

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The Gunma Bank, Ltd.

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